



PALADIN

Clean energy. Clear future.

Equity Raising Presentation

March 2022

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A number of figures, amounts, percentages, estimates, calculations of value and fractions in this Presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this Presentation. All references to financial years appearing in this Presentation are to the financial years ended on 30 June of the indicated year, unless stated otherwise.

¹ See the "Summary of Placement Agreement" section of this Presentation for more information

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This Presentation contains certain "forward looking statements" which involve subjective judgment and analysis and are subject to significant uncertainties, risks and contingencies including those risk factors associated with the mining industry, many of which are outside the control of, change without notice, and may be unknown to the Company. Statements as to timetable and outcome of the Equity Raise, use of funds, and statements about the plans and strategies of the Company are forward looking statements, as are statements about market and industry trends, which are based on interpretation of market conditions. Forward looking statements can generally be identified by the use of forward looking words such as "anticipate", "expect", "likely", "propose", "will", "intend", "should", "could", "may", "believe", "forecast", "estimate", "target", "outlook", "guidance" and other similar expressions within the meaning of securities laws of applicable jurisdictions and include, but are not limited to, the future performance of the Company and the outcome and effects of the Equity Raise and use of proceeds.

No representation, warranty or assurance, express or implied, is given or made in relation to any forward looking statement. In particular no representation, warranty or assumption, express or implied, is given in relation to any underlying assumption or that any forward looking statement will be achieved. Actual and future events may vary materially from the forward looking statements and the assumptions on which the forward looking statements were based, because events and actual circumstances frequently do not occur as forecast and future results are subject to known and unknown risks such as changes in market conditions and regulations.

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Disclaimer

The Joint Lead Managers and the advisers to the Company listed in the accompanying ASX announcement, together with each of their respective related bodies corporate, shareholders or affiliates and each of their (and their related bodies corporate, shareholders' or affiliates') respective officers, directors, partners, employees, affiliates, agents or advisers (each a **Limited Party**) have not authorised, permitted or caused the issue, lodgement, submission, dispatch or provision of this Presentation and do not make or purport to make any statement in this Presentation and there is no statement in this Presentation which is based on any statement by a Limited Party. The Limited Parties have not independently verified the information contained in this Presentation and take no responsibility for any part of this Presentation or the Equity Raise.

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Determination of eligibility of investors for the purposes of the Equity Raise will be by reference to a number of matters, including legal and regulatory requirements, logistical and registry constraints and the discretion of the Company and the Joint Lead Managers. Each of the Company, the Joint Lead Managers

and their respective advisers, affiliates, related bodies corporate, directors, officers, partners, employees and agents disclaim any duty or liability (including for negligence) in respect of that determination and the exercise or otherwise of that discretion, to the maximum extent permitted by law. See the "Foreign Offer Restrictions" section of this Presentation for further information.

The Joint Lead Managers may have interests in the securities of the Company, including by providing investment banking services to the Company. Further, the Joint Lead Managers may act as a market maker or buy or sell those securities or associated derivatives as principal or agent. The Joint Lead Managers may receive fees for acting in their respective capacities as joint lead managers and joint bookrunners to the Equity Raise.

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Authorised to release to the ASX by the Board of Directors of Paladin Energy Ltd.

Competent persons statement

The information contained within this Presentation which relates to Mineral Resources or Ore Reserves for Langer Heinrich is extracted from the report titled “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” released on 4 November 2021 which is available to view on paladinenergy.com.au. The Company confirms that it is not aware of any new information or data that materially affects the information included in the original announcement and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. The Company confirms that the form and context in which the competent person’s findings are presented have not materially modified from the original market announcement.

The information contained within this Presentation which relates to Mineral Resources for Michelin and Jacques Lake are extracted from the following ASX announcements and SEDAR lodgements as detailed in Section 6 of this Presentation: ASX Announcement dated 31 January 2018 “Correction to 30 June 2017 Annual Report” pp13-15, 2012 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (reporting standard JORC 2012); For Inda, Nash, Gear and Rainbow - SEDAR lodgment (TSX:FRG) dated 8 September 2009 “Fronteer Reports Positive Preliminary Economic Assessment for Michelin Uranium Project”, 2004 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (reporting standard JORC 2004). The information contained within this Presentation which relate to Mineral Resources for the Mt Isa project are extracted from the following ASX announcements as detailed in Section 6 of this Presentation: Valhalla - Announcement (ASX:SMM) dated 19 October 2010 “Resource Upgrade for the Valhalla Uranium Deposit” (reporting standard JORC 2004); Skal - ASX Announcement dated 16 April 2012 “Quarterly Activities Report for period ending 31 March 2012” (reporting standard JORC 2004); Bikini - ASX Announcement dated 15 April 2011 “Quarterly Activities Report for period ending 31 March 2011 (reporting standard JORC 2004); Duke Batman - ASX Announcement dated 31 August 2011 “30 June 2011 Annual Report” p29 (reporting standard JORC 2004); Odin - ASX Announcement dated 17 January 2012 “Quarterly Activities Report for period ending 31 December 2011” (reporting standard JORC 2004); Honey Pot - ASX Announcement dated 10 December 2008 “Maiden Uranium Resource at Valhalla North Project” (reporting standard JORC 2004); Andersons - ASX Announcement dated 15 March 2012 “Half Yearly Financial Report – 31 December 2011” (reporting standard JORC 2004); Watta - ASX Announcement Summit Resources Ltd dated 29 January 2013 “Half Year Financial Report – 31 December 2012 (reporting standard JORC 2004); Warwai - ASX Announcement Summit Resources Ltd dated 29 January 2013 “Half Year Financial Report – 31 December 2012 (reporting standard JORC 2004); Mirrioola - ASX Announcement dated 15 March 2012 “Half Yearly Financial Report 31 December 2011” (reporting standard JORC 2004); For the Manyingee project, Carley Bore - ASX Announcement (ASX:EMX) dated 12 February 2014 “Energia Delivers Significant Uranium Resource Upgrade” (reporting standard JORC 2012); Manyingee - ASX Announcement dated 14 January 2014 “Manyingee Project Updated Mineral Resource - Amendment” (reporting standard JORC 2012).

The Company confirms that it is not aware of any new information or data that materially affects the information included in the original announcement and, in the case of Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed.

The Company confirms that the form and context in which the competent person’s findings are presented have not materially modified from the original market announcement.

The information in this announcement that relates to Mineral Resources is based on, and fairly represents, information and supporting documentation compiled by David Princep BSc, P.Geo FAusIMM (CP), a Competent Person who has sufficient experience that is relevant to the style of mineralisation and type of deposit under consideration and to the activity that he is undertaking to qualify as a Competent Person as defined in the reporting standard JORC 2012. Mr Princep is a full-time employee of Gill Lane Consulting Pty Ltd and consults to Paladin and is a current Fellow of the Australasian Institute of Mining and Metallurgy. Mr. Princep consents to the inclusion in this announcement of the matters based on his information in the form and context in which it appears.

The information in this announcement that relates to the Ore Reserves estimation for the Langer Heinrich Uranium Project is based on, and fairly represents, information and supporting documentation compiled by Mr David Varcoe, Principal Mining Engineer, for AMC Consultants Pty Ltd. Mr Varcoe is an employee of AMC Consultants Pty Ltd and is a Competent Person who is a current Fellow of the Australasian Institute of Mining and Metallurgy (AusIMM No: 105971). Mr Varcoe has sufficient experience that is relevant to the style of mineralisation and type of deposit under consideration and to the activity being undertaken to qualify as a Competent Person as defined in the reporting standard JORC 2012. Mr Varcoe consents to the inclusion in this announcement of the matters based on his information in the form and context in which it appears.

The information in this Presentation relating to the Mineral Resources for all of the Company’s deposits other than Langer Heinrich, Michelin, Jacques Lake, Manyingee and Carley Bore was prepared and first disclosed under the reporting standard JORC 2004. The relevant supporting information continues to apply and has not materially changed since it was last reported. A competent person has not done sufficient work to classify these estimates as Mineral Resources or Ore Reserves in accordance with the reporting standard JORC 2012. It is uncertain that following evaluation and/or further exploration work that the estimates will be able to be reported as Mineral Resources or Ore Reserves in accordance with the reporting standard JORC 2012. Refer to the Mineral Resource Table slides in Section 6 of this Presentation.

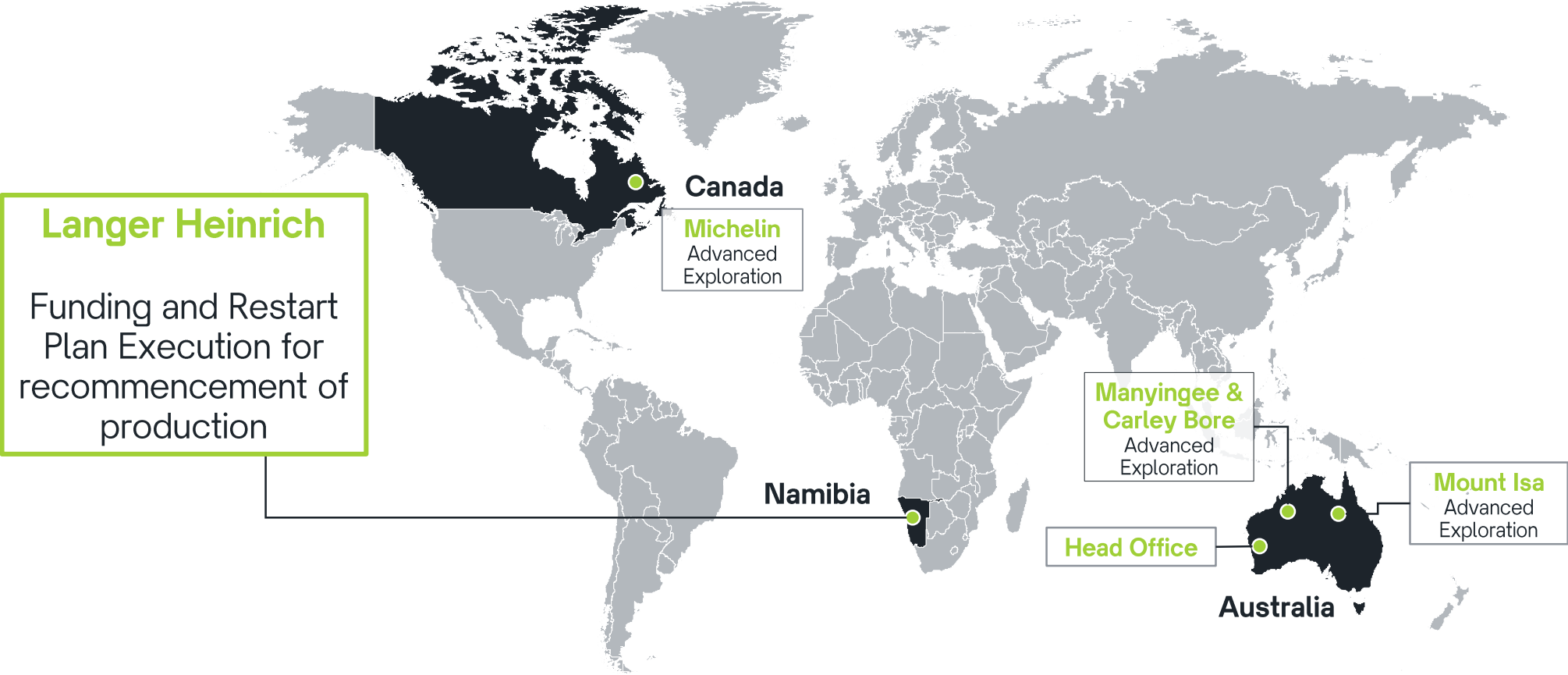
Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (JORC Code)

It is a requirement of the ASX Listing Rules that the reporting of Ore Reserves and Mineral Resources in Australia comply with the JORC Code. There are some historical Mineral Resources that have been reported under a previous reporting standard such as reporting standard JORC 2004. Investors outside Australia should note that while Ore Reserve and Mineral Resource estimates of the Company in this document comply with the JORC Code (such JORC Code-compliant Ore Reserves and Mineral Resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) Item 1300 of Regulation S-K, which governs disclosures of mineral reserves in registration statements filed with the SEC. Information contained in this document describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws.

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Set to return to production & become a top 10 global uranium producer¹

Over 365Mlb of U₃O₈ Mineral Resources²

Strategic footprint in the world's most attractive uranium mining jurisdictions

Ready to fuel global decarbonisation through clean nuclear energy

¹Source: Trade Tech Market Study Q4 2021. ²Working interest basis; ASX Announcement "Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update" dated 4 November 2021 (Namibian Mineral Resources); ASX Announcement "Annual Report to Shareholders and Appendix 4E" dated 27 August 2021 comprising Measured, Indicated and Inferred resources (Canadian and Australian Mineral Resources). Excluding non-uranium resources.

Paladin is poised to return to production in a dynamic uranium market



1

Moving towards restarting production

- Early works to commence with mobilisation of key staff and contractors
- Long lead time capital equipment to be ordered
- Formal project launch expected in July 2022
- Targeting commercial production in CY2024

2

Executing uranium marketing strategy

- Life of Mine Offtake with CNNC (estimated up to ~25% production)
- Tender Award with leading US utility¹ (estimated ~5% of production to 2030)
- Continuing strong uranium market fundamentals
- Paladin will look for further offtake opportunities as the restart project is delivered

3

Robust financial position

- ~A\$259M² proforma cash post fundraise
- No corporate debt
- Up front funding de-risks project execution
- Strong financial position provides significant benefits for uranium marketing

4

A sustainable future

- Positive macro tailwinds for uranium driven by nuclear's position as a reliable, low carbon baseload power source
- Uranium is a strategic fuel with an increasing structural supply deficit and improving pricing dynamics
- Paladin is committed to the core principle of delivering value through sustainable development

¹See ASX announcement dated 31 March 2022 in relation to Tender Award. Remains subject to execution of a legally binding offtake contract ²Post Equity Raise. Assumes AUD/USD: 0.75. Assumes Share Purchase Plan raises the target amount sought



Section 1

Equity Raising Overview

Offer structure

- A\$215M equity raising comprising
 - Fully underwritten placement (**Placement**) to sophisticated and professional investors to raise A\$200M before costs – the Placement will take place in a single tranche and fall within the Company’s placement capacity under ASX Listing Rule 7.1
 - Non-underwritten Share Purchase Plan (**SPP**) to existing eligible shareholders in Australia and New Zealand¹, up to a maximum of A\$30,000 per shareholder. The SPP is targeting to raise up to A\$15M²
- Up to approximately 298.6 million new fully paid ordinary shares (**New Shares**) to be issued under the Equity Raise representing approximately 11.1% of existing Paladin shares on issue

Offer price

- All shares under the Placement and SPP will be issued at a fixed price of A\$0.72 cents per New Share (**Offer Price**)
- The Offer Price represents:
 - 8.9% discount to the last traded price of Paladin shares on ASX of A\$0.79 on 30 March 2022
 - 12.0% discount to the 5-day VWAP of A\$0.82 as at 30 March 2022
 - 13.7% discount to the 10-day VWAP of A\$0.83 as at 30 March 2022

Use of Proceeds

- Restart Capital A\$116.0M
- Working Capital & Fees A\$99.0M
- Total A\$215.0M

Ranking

- New shares issued under the Equity Raise will rank equally in all respects with Paladin’s existing ordinary shares from the date of their issue

Syndicate

- Canaccord Genuity (Australia) Limited and Shaw and Partners Limited acting as Joint Lead Managers, Underwriters and Bookrunners to the Placement

¹ Eligible shareholders are registered Paladin shareholders, as at 7.00pm (AEDT), 30 March 2022 who have a registered address in Australia or New Zealand, do not hold Paladin shares on behalf of a person who resides outside Australia or New Zealand and are not in the United States or acting for the account or benefit of any person in the United States. ² In the event that Paladin receives valid applications under the SPP in excess of A\$15M, Paladin reserves the right to (in its absolute discretion): accept applications that raise more than this amount; or scale back the number of New Shares issued under the SPP

Sources and uses of funds

Transaction sources of funds	US\$M ¹	A\$M ¹
Placement Proceeds	150.0	200.0
Share Purchase Plan Proceeds ²	11.2	15.0
Total	161.2	215.0

Transaction uses of funds	US\$M ¹	A\$M ¹
Restart Capital	87.0	116.0
Working Capital and Fees	74.2	99.0
Total	161.2	215.0

Pro-forma capitalisation	
Shares on issue ³	2.679B
Placement shares ⁴	0.278B
Share Purchase Plan shares ⁴	0.021B
Total shares on issue ⁴	2.978B
Unrestricted Cash ^{1,4} A\$	~259M
Debt US\$	-



¹ Assumes AUD/USD: 0.75. Assumes Share Purchase Plan raises the target amount sought ² The SPP is not underwritten. ³ 30 March 2022 ⁴ Post Equity Raise estimate. Assumes Share Purchase Plan raises the target amount sought

Event	Date ¹
Record Date for eligibility to participate in Share Purchase Plan	7:00PM AEDT Wednesday, 30 March 2022
Trading halt (pre-market open)	Thursday, 31 March 2022
Announcement of Offer & Placement opens	Thursday, 31 March 2022
Trading halt lifted and announcement of completion of Placement (pre-market open)	Friday, 1 April 2022
Dispatch Share Purchase Plan Offer Documents and Share Purchase Plan offer opens	Wednesday, 6 April 2022
Settlement of New Shares issued under the Placement	Wednesday, 6 April 2022
Allotment and commencement of trading of New Shares issued under the Placement	Thursday, 7 April 2022
Share Purchase Plan closing date	Tuesday, 26 April 2022
Announcement of results of Share Purchase Plan	Tuesday, 3 May 2022
Allotment of New Shares issued under the Share Purchase Plan	Tuesday, 3 May 2022
Commencement of trading of New Shares issued under the Share Purchase Plan	Wednesday, 4 May 2022

¹ Dates and times are indicative only and subject to change without notice. Paladin reserves the right to alter the dates at its discretion and without notice, subject to the ASX Listing Rules and the Corporations Act 2001 (Cth) and other applicable laws. The commencement of quotation and trading of New Shares is subject to confirmation from ASX



Section 2

Langer Heinrich Mine (75% Paladin ownership)

World-class uranium project with an execution ready restart plan



Proven operational track record at Langer Heinrich Mine with over 43Mlb U_3O_8 delivered to customers



Fully permitted to resume mining, processing and uranium exports



Execution ready Mine Restart Plan provides low risk path to production and competitive economics



Located in a proven premier uranium mining jurisdiction



Offtake Agreement in place with CNNC¹ for up to 25% of future production, and Tender Award with leading US utility



¹Paladin owns 75% of Langer Heinrich with 25% owned by CNNC Overseas Uranium Holdings Limited, a subsidiary of China National Nuclear Corporation (CNNC).

Langer Heinrich Mine^{1,2} – restart guidance



Cost to Restart
Operations³

US\$87M
Capital costs restated
to reflect current
consensus exchange
rates



Life of Mine C1
Cost of Production⁴

US\$27.4/lb



Peak
Production

6.0Mlb U₃O₈ pa
for 7 years



Mine
Life

17 years
supported by
Ore Reserves
of 84.8Mt



Commercial
Production Target

2024

¹Information within this slide as detailed in ASX Announcement "Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update" dated 4 November 2021. All material assumptions underpinning the production target continue to apply and have not materially changed. ²100% Basis quoted. ³Capital costs updated to reflect current Bloomberg consensus rates of USD:NAD 15.0; AUD:USD 0.75 (previously USD:NAD 16.6; AUD 0.69), calculated using a 70% NAD and 30% USD currency profile. Other than restating the exchange rates here have been no changes to the underlying capital restart costs as estimated on 4 November 2021. ⁴Operating costs consistent with previous guidance of USD:NAD 16.6; AUD 0.69, calculated using a 60% USD and 40% NAD currency profile

Langer Heinrich Mine scope of work



1. Primary Cyclones
2. Leach Feed Surge Tanks
3. Steam Injectors
4. Thickener Feed Wells
5. Tailings Dewatering
6. Tailings Line
7. NamWater Supply
8. Swakop River Supply
9. Centralised Control Room
10. Product Thickener
11. Sodium Diuranate Overflow
12. FRP Drying & Packaging Filter
13. ROM Bin & Chutes
14. Scrubbers & Feed Chutes
15. Dust Collection Unit
16. Hydrosort #2

Langer Heinrich Mine Restart Plan – next steps



Execute long lead time contracts to guarantee scheduled delivery, focusing on items such as the Product Drying & Packaging Plant



Lodge key notices and progress communications with Namibian Federal and local government officials, and the local community



Confirm restart funding arrangements with CNNC (25% shareholder of the LHM)



Preliminary discussions with global and in-country service providers



Continue to pursue value enhancement opportunities



Targeting formal restart project launch in July 2022





- Existing Life of Mine Offtake for up to 25% of production with a market pricing mechanism
- Successful Tender Award¹ for approximately 5% of production to 2030 with a base escalated pricing mechanism
- Approximately 65% of forecast Year 1 sales are covered by existing offtake and tender award (predominantly CNNC offtake)
- Exceptional counterparties:
 - CNNC: leading Chinese nuclear utility and one of the largest consumers of uranium in the world
 - A leading Fortune 150 North American power utility
- As Langer Heinrich moves towards full production, Paladin will have the ability to build and layer the contract book in an improving uranium cycle
 - Paladin will continue to engage and participate in Request For Proposal (RFP) processes and bilateral discussions with global power utilities, including CNNC
 - Paladin will prioritise contracts with protected-price mechanisms
- Paladin intends to build a contract portfolio with high quality counterparties, delivering a balance of pricing mechanisms and geographic diversification



¹See ASX announcement dated 31 March 2022 in relation to Tender Award. Remains subject to execution of a legally binding offtake contract



Section 3

Exploration



Globally significant high grade exploration portfolio



Extensive historical exploration activity has seen over US\$140M spent on the portfolio



Diverse portfolio of assets provides optionality on mining methods

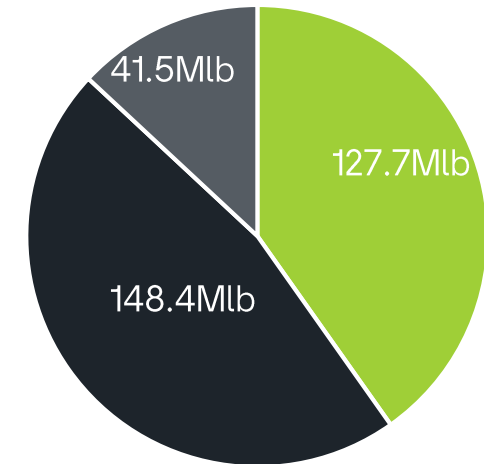


Larger Heinrich Mine operational infrastructure provides leverage and future upside optionality for tenement and regional opportunities



Paladin will continue to pursue a disciplined approach to exploration activity whilst assessing global opportunities

Exploration Projects Mineral Resources^{1,2} 203Mt at 710ppm U₃O₈ for 317.6Mlb



- Michelin Project
- Mount Isa Project
- Manyingee & Carley Bore Project

Global portfolio



- Paladin's current exploration focus includes:
 - First principles review of proprietary information comprising more than 30 years of exploration work
 - Local and regional scale data compilations to outline targets
 - Outline of targets for follow-up testing
- Our strategic pathways for exploration include:
 - Finalisation of the updated exploration strategy
 - Establishing a costed work program that prioritises work to improve the exploration models and target types
 - Advancement of a prospect towards the commencement of mining
- An update is expected to be provided to the market in mid CY2022

Michelin



- Finalising the development plan to:
 - Re-define exploration target size and grade
 - Expand the Mineral Resource targeting low-cost ore
- Re-commence field work to generate drill targets
- Discussions underway with the Michelin Joint Venture partners regarding the need to provide for an exit under the terms of the Joint Venture Agreement¹
 - Paladin has the right to determine if any offer made under the potential sales process is acceptable
 - Paladin has a right of pre-emption to acquire the minority shareholder's interest in the joint venture

Langer Heinrich



- Work plans to extend mine life by:
 - Step out drilling where mineralisation is open
 - Develop new exploration model inside the mining lease
 - Develop project opportunities outside the mining lease



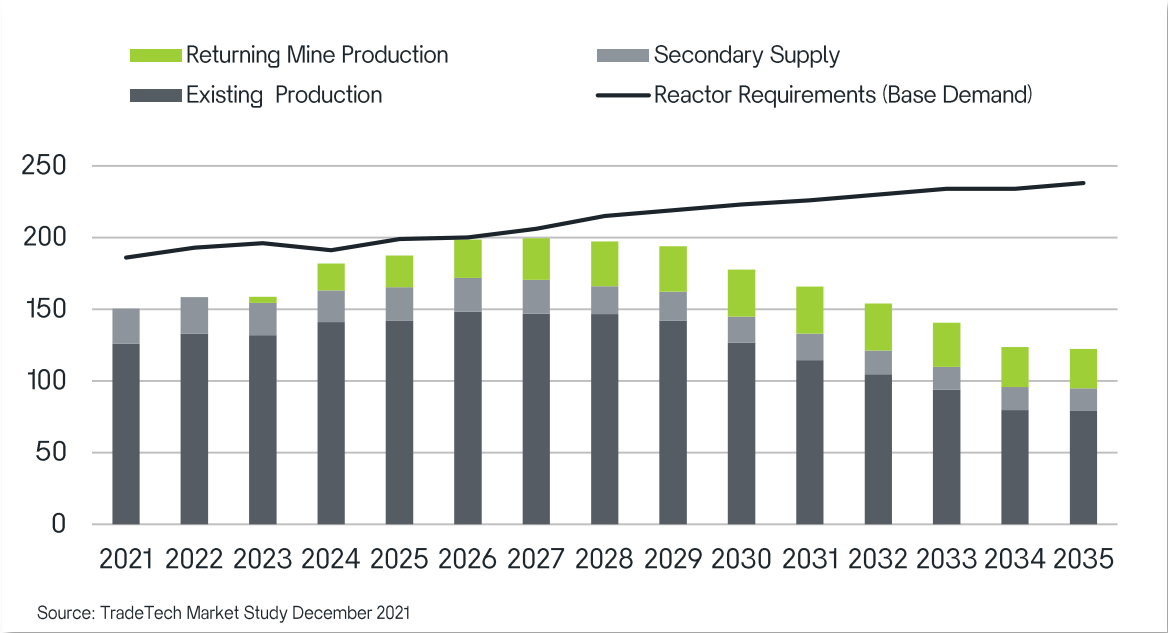
¹ If the 52 week average of the uranium price is US\$40/lb or more, the joint venture must use its best efforts to procure the sale of the entire project to a third party.



Section 4

Uranium Market

Structural Supply Shortage, TradeTech Mlb U₃O₈ p.a.



- Current primary uranium supply unable to meet current demand
- Projected production from returning mines will not be sufficient to meet the deficit
- Recent events in Russia and Ukraine are likely to exacerbate existing supply-demand deficit

World Nuclear Generation Facts



10% of global electricity generation¹



20% of United States¹ and 25% of the European Union's² electricity generation



2nd largest source of global clean energy with almost Zero Carbon emissions³



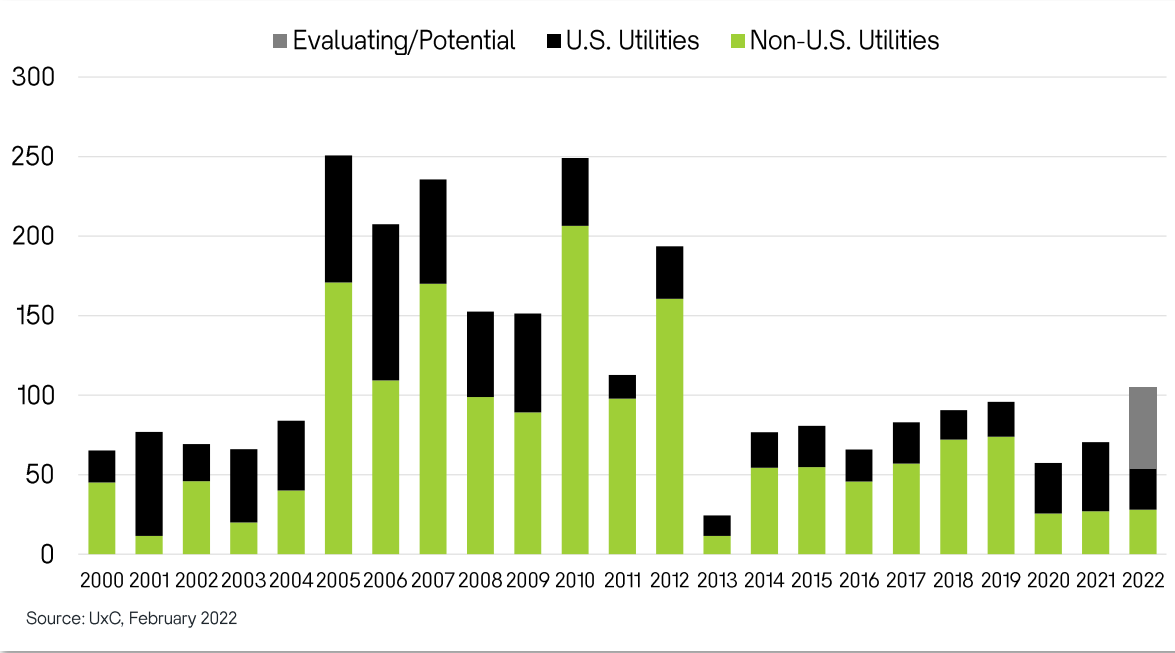
440 reactors in operation across 33 countries³



51 reactors under construction in 14 countries³

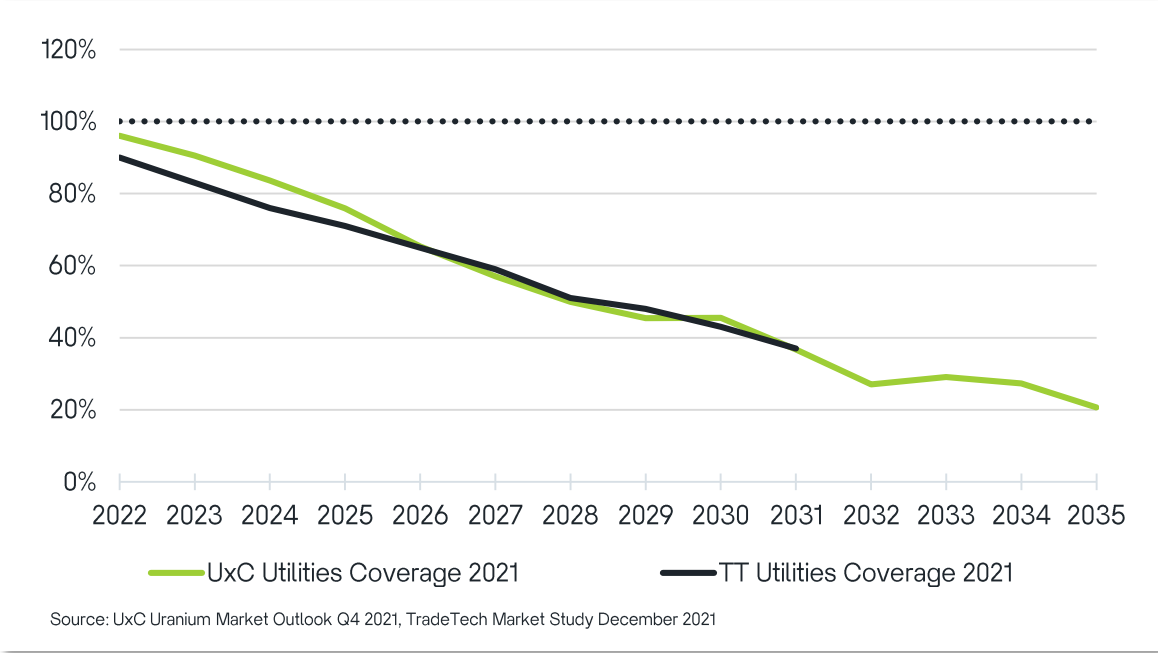
¹. IEA. ². Eurostat. ³. World Nuclear Association, March 2022.

Historic Term Contract Activity U₃O₈ Mlb pa



- Significant increase in recent term market activity
- Contracts for 50Mlb executed between January to February 2022. Total contract volumes in 2021 were 70Mlb

Global Contracted Coverage % of base requirements



- Subdued historic levels of contracting activity has led to low contract coverage levels, with coverage forecast to fall to less than 50% by 2028
- Contracting volumes need to average 100Mlb pa from now to 2035 to meet reactor requirements

¹. UxC February 2022



Geopolitical uncertainties

- Recent events in Russia, Ukraine and Kazakhstan have emphasised the need for:
 - Energy independence and supply from producers in low-risk, stable jurisdictions
 - Accelerated transition away from fossil fuels



China's commitment to Nuclear Energy is strengthening

- 150 nuclear reactors scheduled for construction over the next 15 years
- Recent contracts announced with Kazatomprom
- Paladin's partner in Langer Heinrich, CNNC has indicated support for the restart and expressed potential interest in increasing their offtake beyond 25%



The Sprott Physical Uranium Trust has significantly changed uranium Spot market dynamics

- Transparent, orderly spot market has evolved with the entrance of Sprott
- Spot uranium price has increased to US\$58.20/lb¹ (up 91% in the last 12 months)



Other developments

- **EU taxonomy:** expected inclusion of nuclear power
- **France:** recently announced plans for up to 14 new reactors
- **Japan:** reactor restart schedule could be accelerated amid rising LNG prices
- **South Korea:** Incoming President has indicated intention to reverse nuclear phase-out program
- **Belgium:** reversed previous phase out plans with a 10 year extension to 2035









¹ TradeTech and UxC as at 28 March 2022. ² UxC February 2022



Investment Conclusion

Our Investment Drivers

-  Proven operational track record & fully permitted to resume mining, processing and uranium exports
-  Execution ready Mine Restart Plan
-  Successful uranium marketing strategy underpinning restart decision
-  Estimated ~A\$259M¹ cash post placement and no corporate debt
-  Board, Executive and in-country teams in place to deliver
-  Committed to the core principle of delivering value through sustainable development

Our Mission: Resourcing a global carbon-free future

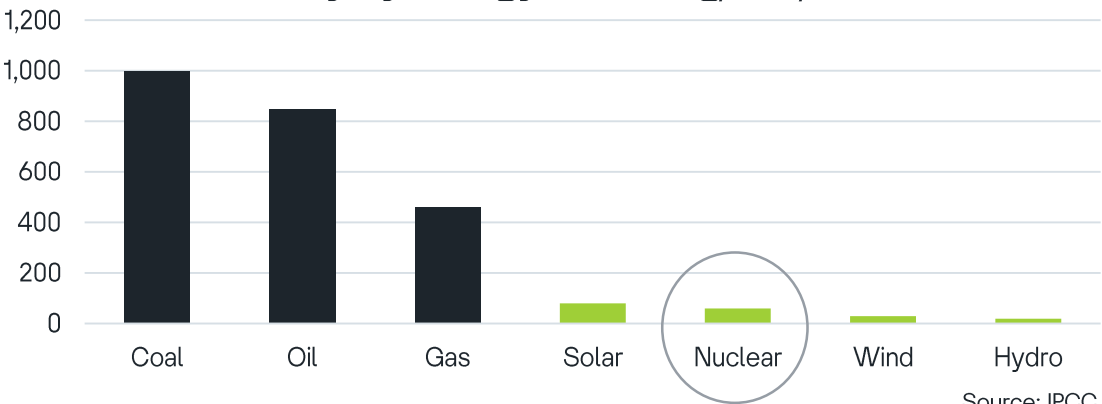
Uranium mining and processing are critical components of the nuclear fuel cycle.

One kilogram of uranium contains the energy equivalent to 13,000kg of coal.

The future uranium mined and processed at Langer Heinrich, used to resource nuclear power plants and displace coal-fired electricity, can reduce CO₂ emissions by around 1.3bn tonnes² over the life of the mine.

Nuclear energy will continue to play a key role in decarbonisation of power generation.

Emissions Intensity by Energy Source, g/kW/h



Source: IPCC

¹ Assumes AUD/USD: 0.75. Includes proceeds from the Share Purchase Plan. Assumes Share Purchase Plan raises the target amount sought ². Minerals Council of Australia emissions data applied to Langer Heinrich Uranium Life of Mine production as detailed in the ASX Announcement “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” dated 4 November 2021. All material assumptions underpinning the production target continue to apply and have not materially changed



Section 6

About Paladin

Paladin is committed to the core principle of delivering value through sustainable development. Our Paladin Values support every decision we take. With these strong foundations, we can focus on achieving economic, social and environmental sustainability in balanced and successful ways for all stakeholders.



Health, Safety & Wellbeing

We put the health, safety and wellbeing of our workforce and all stakeholders at the forefront, with a positive culture of safety that underpins all our decisions and actions



People & Opportunity

We value and respect all our people as central to what we do, embracing diversity and promoting equal opportunities to thrive and be recognised



Community & Social Investment

We engage positively with local communities, actively listening and contributing to their social prosperity and development with integrity



Environmental Stewardship

We protect the environment and work to minimise our impacts on it, achieving continuous improvements in sustainability practices and committing to support emission reductions to achieve the goals of COP26 and the Glasgow Climate Pact





<div>0</div> <div>Lost Time Injuries</div> <div>1,374 Lost Time Injury Free Days¹</div>	<div>0</div> <div>Reportable incidents</div> <div>0 Reportable incidents in 2021</div>	<div>100%</div> <div>Permits remain</div> <div>100% Permits in place for leases, mining and export</div>	<div>100%</div> <div>Safety Indicators</div> <div>100% Achievement of Lead Safety Indicators</div>	<div>100%</div> <div>Local</div> <div>100% of Paladin workforce is local to operations</div>	<div>30%</div> <div>Women</div> <div>The proportion of women in roles in the Paladin Group is 30%</div>
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¹. As at 30 June 2021



Cliff Lawrenson
Non-Executive Chairman

Mining executive with deep expertise in the minerals and energy sectors derived from global experience having worked extensively in project development and investment banking. A successful track record of leading strategic direction in companies and executing corporate transactions.



Peter Main
Non-Executive Director

Mining and financial experience spanning more than 30 years. Peter’s experience is wide and diverse with the major focus in senior management roles in mining and investment banking. A proven international track record in equity capital markets and sales and trading spanning more than two decades.



Peter Watson
Non-Executive Director

Chemical engineer with extensive experience in the global resources sector across senior technical, project, and management roles as well as running ASX-listed companies. His experience includes project development, project delivery, asset optimization and mining facilities operations across multiple commodities and global jurisdictions.



Melissa Holzberger
Non-Executive Director

Commercial and mining lawyer with significant experience in the energy and resources sector, including the uranium industry. She is an experienced company director having served on ASX-listed, public, government and not-for-profit boards spanning a wide range of sectors. She brings legal, risk, compliance, corporate ethics and corporate governance expertise.



Joanne Palmer
Non-Executive Director

A registered Company Auditor, a Fellow of the Institute of Chartered Accountants in Australia, England and Wales and was previously an Assurance Partner at EY. She brings over 25 years of industry experience providing audit and assurance services on company listings, mergers, acquisitions and takeovers and significant experience in auditing international mining companies.



Ian Purdy
Chief Executive Officer

Highly-respected executive with over three decades’ experience within Australian and international resources companies. He has delivered significant shareholder value through managing and optimizing operations, delivering large projects and executing on business improvements and asset sales. He also has extensive capital markets experience and a proven track record of delivering company funding requirements.



Anna Sudlow
Chief Financial Officer

Corporate finance professional with 25 years' experience across the energy and resources sectors in senior management roles. Her experience includes funding execution, commercial management, accounting, finance and treasury in both the ASX listed and private sectors, and includes experience in international jurisdictions.



Jonathon Clements
General Manager Projects and Development

Mining and mineral processing industry professional with over 30 years' experience in the resources industry. His extensive experience and qualifications include the management of large sustaining capital portfolios, feasibility studies, maintenance and global projects from concept to construction for ASX listed companies.



Johan Roux
General Manager Langer Heinrich

Legal professional with over 30 years' experience in the management of corporate, labour, mining, commercial, human resources and legal compliance laws in Namibia and South Africa, largely in the mining and oil & gas sectors. Prior to joining Langer Heinrich, he was a partner of a legal firm in Namibia.



Jess Oram
General Manager Exploration

An experienced exploration geologist with 30 years experience in mineral exploration and management across a variety of commodities and companies. He has significant experience in uranium exploration and has been involved in mineral discovery, resource delineation and expansion and mining feasibility studies.



Alex Rybak
General Manager Business Development & Marketing

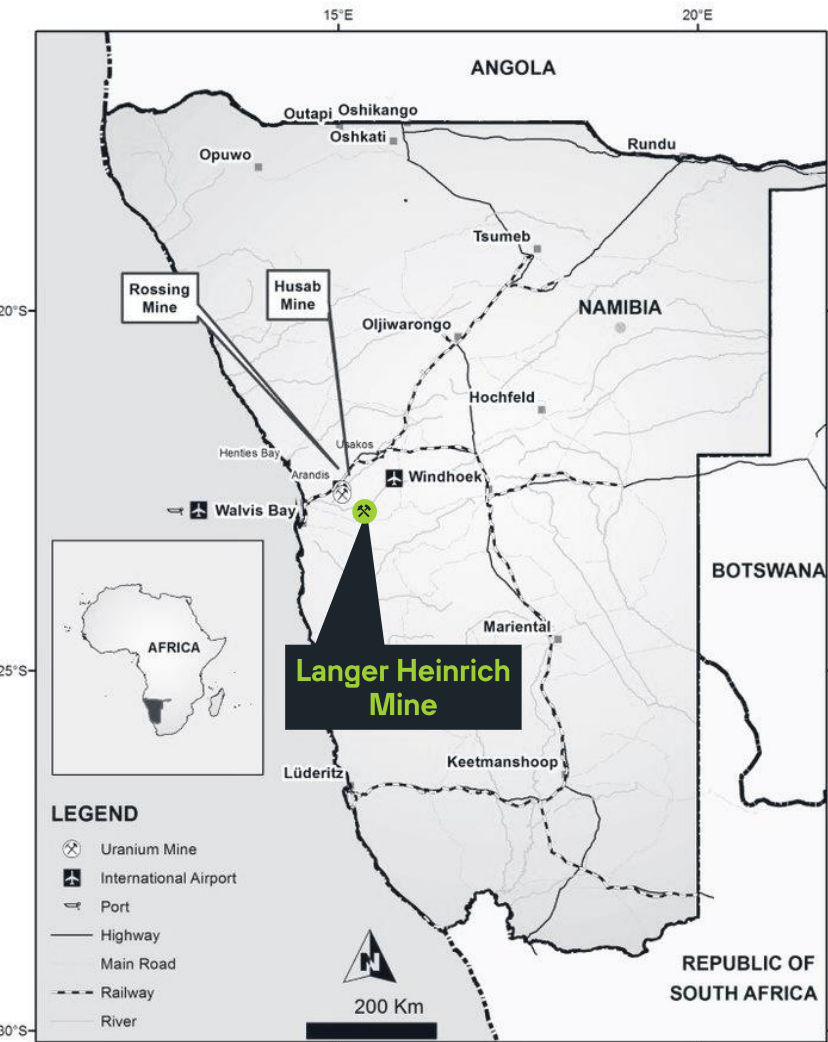
Mergers & Acquisitions, Business Development and Strategy professional with over 20 years of in-house and investment banking experience across a broad range of sectors including energy and resources. He has extensive international experience and has worked in a range of private, public and government-owned enterprises.



Gary Stoker
Principal Uranium Marketing Consultant

Uranium marketing professional with over 30 years' experience in the nuclear fuels industry, working with Paladin in various capacities since 2008. Previously, co-founded a uranium asset management company with prime responsibility for the management of nuclear fuels trading portfolios. Has worked as an investment advisor to a uranium fund.

Namibia – a premier uranium jurisdiction



Globally significant uranium province (Husab, Rossing and Langer Heinrich) and a major supplier of the world's uranium when at full capacity



Uranium has been produced in Namibia since 1976 under a stable mining and uranium regulation regime



Mining contributed ~10% to the country's GDP in 2020¹



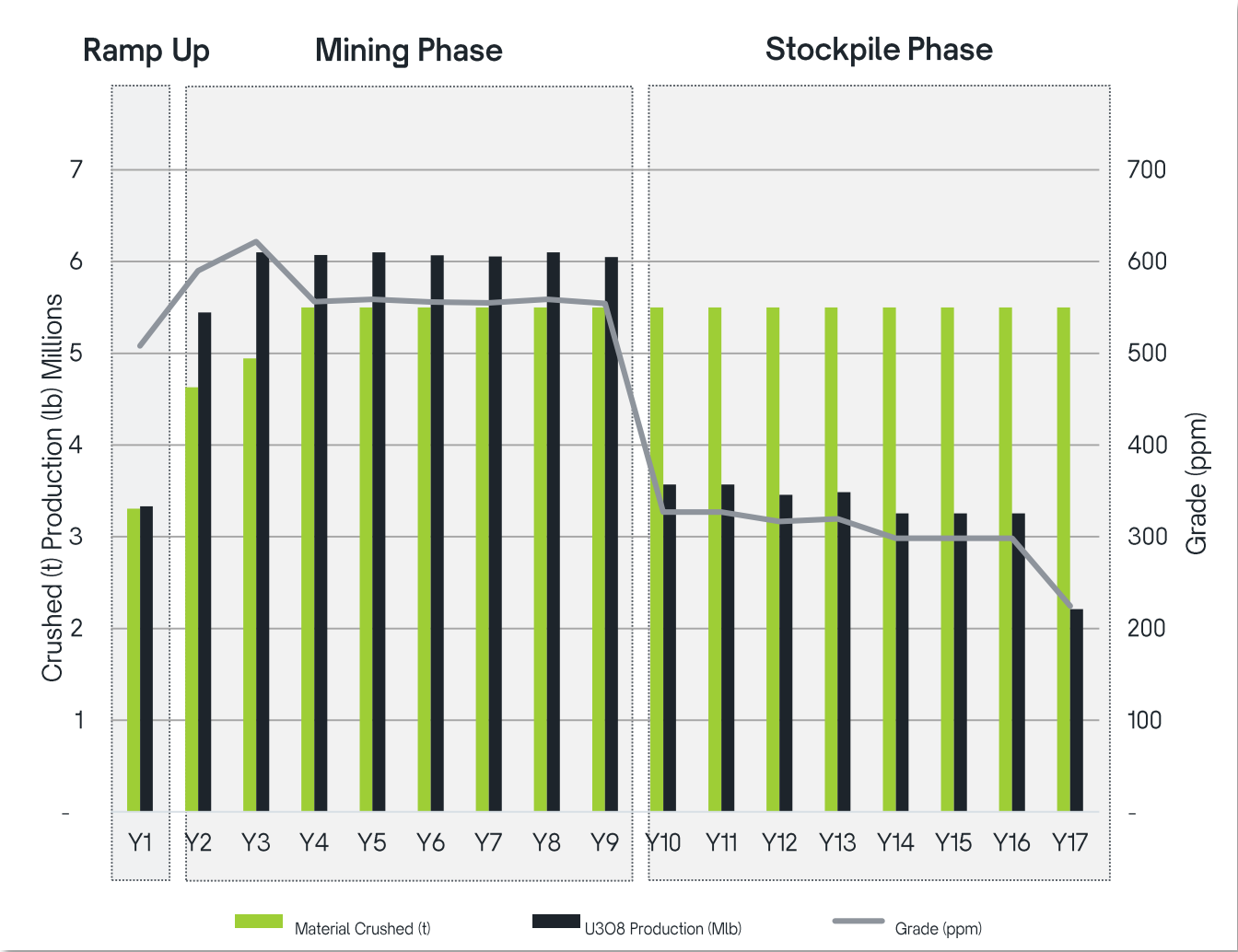
Excellent local infrastructure (port, road, rail, water & power) with proximity to the Walvis Bay industrial hub



Strong community and government support for the uranium industry

¹. Source: Bank of Namibia

Langer Heinrich Mine restart production and cost metrics¹



US\$/lb U ₃ O ₈	Life of Mine
Mining & Stockpile Re-handling ^{2,3}	10.8
Processing & Maintenance	14.4
G&A and Other	2.2
C1 Cost of Production	27.4
Freight & Logistics	1.0
Capex ⁴	3.2
Government Royalties ⁵	3%
Export Levy ⁶	0.25%

¹ASX Announcement “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” dated 4 November 2021. Operational Costs have been calculated using a 60% USD and 40% NAD currency profile with FX rates of USD:NAD 16.6 and AUD:USD 0.69. All material assumptions underpinning the production target, and the forecast financial information derived from the production target, continue to apply and have not materially changed. The currency profile and exchange rates utilised are subject to change and will be based on market conditions and contract terms at the time of restart. ²Excludes stockpile inventory adjustments. ³Opening stockpiles have no book value (written off in 2017/2018). ⁴Sustaining, minor improvement, progressive rehabilitation and tailings management capital for the life of the mine, excluding US\$18.8M rehabilitation capital expenditure forecast to be incurred post-production. ⁵Namibian Royalties of 3% of US\$ revenues net of shipping and packaging costs. Excludes third party royalty of A\$0.12/kg. ⁶Export Levy of 0.25% of US\$ revenues

Langer Heinrich Mine restart operational metrics^{1,2}



Ramp Up Phase

- Targeted reliability improvements will ramp up to deliver 95% runtime
- Processing medium grade stockpile at 508ppm grade



Mining Phase

- 8 years, with 7 years targeting 6Mlb pa U₃O₈
- Processing mineralization between 470 to 1,050ppm grade (average 571ppm)



Stockpile Phase

- 8 years, with 7 years of processing stockpiles at 301ppm grade
- Target 3.3Mlb pa U₃O₈ production

Variables ^{3,4}	Ramp Up Phase (15 months)	Mining Phase (Years 2 – 9)	Stockpile Phase (Years 10 – 17)
Mining Rate (total material movement Mt pa) ⁵	0	27.0	0
Mill throughput (Mt pa)	3.5 (from stockpile)	5.4	5.5 (from stockpile)
Mill availability (%)	78%	95%	95%
Mill Feed Grade (PPM)	508	571	301
Process Recovery (%)	90%	90%	90%
Production Target (Mlb U ₃ O ₈ pa)	3.6	6.0	3.3
Mining & Re-handling Costs (US\$M pa)	16	85	20
Processing & Maintenance Cost (US\$M pa)	53	72	61
G&A and Other Costs (US\$M pa)	10	10	10
Capital Costs (US\$M pa) ^{6,7}	7	15	16

¹ Information within this slide as detailed in ASX Announcement “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” dated 4 November 2021. All material assumptions underpinning the production target continue to apply and have not materially changed. ²The Ore Reserve estimate and Mineral Resource estimate that underpin the production target have been prepared by Competent Persons in accordance with the requirements of the reporting standards JORC 2012. The basis of the mine plan production target is 97% underpinned by the Ore Reserves (12% Probable Ore Reserve and 85% Proved Ore Reserve, including 21.6Mlb Proved stockpiles) estimated at the Langer Heinrich Project pursuant to the JORC Code (2012 edition). The remaining 3% of the production target is underpinned, in the last year of production in the mine plan (Year 17), by Mineral Resource estimates pursuant to the JORC Code (2012 edition) included in the mine schedule (such that 2% of the production target is underpinned by the Measured category of Mineral Resource and the remaining 1% is underpinned by the Indicated category of Mineral Resource). ³Operational Costs have been calculated using a 60% USD and 40% NAD currency profile. The currency profile and exchange rates utilised are subject to change and will be based on market conditions and executed contracts at the time of restart. ⁴No adjustments have been made to costs for future inflation estimates. ⁵Total material movement includes total ore and waste mined. ⁶Sustaining, minor improvement, progressive rehabilitation and tailings management capital for the life of the mine. ⁷An additional US\$18.8M rehabilitation capital expenditure is forecast to be incurred post-production.

Paladin will continue focusing attention on delivering further upside at the LHM, through concept studies for potential value enhancement opportunities, including:



Increased production rate for stockpile phase



Mine life extension and resource expansion



Further cost optimisation



Recovery and plant throughput improvements



Application of ore sorting technology



Vanadium recovery and sales



Langer Heinrich Mine historical performance parameters



		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Mining Rate (in-situ)	Mt	27.8	21.6	20.2	24.6	7.6	0.0
Mill Throughput	Mt	3.44	3.72	3.40	3.57	3.52	2.95
Mill Feed Grade	ppm	812	783	768	699	610	475
Recovery	%	86.0%	87.0%	87.6%	86.3%	87.7%	88.5%
U ₃ O ₈ Production	Mlb	5.3	5.6	5.0	4.8	4.2	2.7
C1 Cost of Production	US\$/lb	30.0	27.7	29.0	25.9	18.9	26.2



Notes: 1. Stage Three Expansion Project completed in 2013 generating 5Mlb pa U₃O₈ production capacity. 2. Mining suspended November 2016. 3. Production suspended May 2018

Diverse exploration portfolio¹ delivers future optionality



Michelin² (Canada - 65% interest)

- Large tenement holding securing the most prospective ground
- Total Mineral Resource: 127.7Mlb at 860ppm
- US\$75M of total historical in ground exploration



Mount Isa² (Queensland, Australia – 100% interest)

- Hosted by one of the most globally productive mineralised belts
- Total Mineral Resource: 148.4Mlb at 680ppm
- US\$55M of historical in ground exploration



Manyingee² & Carley Bore (Western Australia – 100% interest)

- Emerging regional uranium ISR mining method province
- Total Mineral Resource: 41.5Mlb resource at 510ppm
- Over US\$17M of historical exploration and testing



¹ See the “About Paladin” section of this Presentation for more information and Mineral Resource Tables. ² Measured, Indicated and Inferred Mineral Resources for the Michelin, Mount Isa and Manyingee & Carley Bore Projects on a 100% Project basis as at 30 June 2021.

Mineral Resources and Ore Reserves – Langer Heinrich



Summary Mineral Resources¹

Location	Classification	Millions of Tonnes (Mt)	Grade U ₃ O ₈ (ppm)	Contained U ₃ O ₈ (MLb)	Grade V ₂ O ₅ (ppm)	Contained V ₂ O ₅ (MLb)
In situ -open pit	Measured	79.1	450	78.6	145	25.5
In situ -open pit	Indicated	23.5	375	19.5	120	6.3
In situ -open pit	Inferred	11.0	345	8.4	115	2.7
Total In situ	All	113.6	425	106.5	140	34.5
MG ² stockpiles	Measured	6.3	510	7.1	165	2.3
LG ³ stockpiles	Measured	20.2	325	14.5	105	4.7
Total	All	140.1	415	128.1	135	41.5

Summary Ore Reserves¹

Location	Classification	Millions of Tonnes (Mt)	Grade U ₃ O ₈ (ppm)	Contained U ₃ O ₈ (MLb)
In situ -open pit	Proved	48.3	488	52.0
In situ -open pit	Probable	10.0	464	10.2
Stockpiles	Proved	26.5	369	21.6
Total	All	84.8	448	83.8



Mineral Resources

Notes: 200ppm U₃O₈ cut-off applied to in-situ Mineral Resources – 250ppm U₃O₈ cut-off applied to stockpiles at the time of mining. Mineral Resources reported on a 100% ownership basis, of which Paladin has a 75% interest. The Measured and Indicated U₃O₈ Mineral Resources are inclusive of those Mineral Resources modified to produce the Ore Reserves (as reported above). Depleted for mining. Tonnage information has been rounded and as a result the figures may not add up to the totals quoted. ¹Refer ASX Announcement “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” dated 4 November 2021. ²“MG” refers to medium grade. ³“LG” refers to low grade

Ore Reserves

Notes: Ore Reserves are reported on a dry basis. Proved Ore Reserves are inclusive of ore stockpiles. 250ppm cut-off applied. Tonnage figures have been rounded and may not add up to the totals quoted. Ore Reserves reported on a 100% ownership basis, of which Paladin has a 75% interest. Vanadium does not report to Ore Reserves. ¹Refer ASX Announcement “Langer Heinrich Mine Restart Plan Update, Mineral Resource and Ore Reserve Update” dated 4 November 2021

Mineral Resources table – Canadian exploration portfolio



Mineral Resources		Mt	Grade ppm U ₃ O ₈	MLb U ₃ O ₈ (100% basis)	Paladin Ownership (%)
Canada					
Measured	Michelin ¹	17.6	965	37.6	65
	Rainbow ²	0.2	920	0.4	65
Indicated	Gear ²	0.4	770	0.6	65
	Inda ²	1.2	690	1.8	65
	Jacques Lake ¹	13.0	630	18.0	65
	Michelin ¹	20.6	980	44.6	65
	Nash ²	0.7	830	1.2	65
	Rainbow ²	0.8	860	1.4	65
Inferred	Gear ²	0.3	920	0.6	65
	Inda ²	3.3	670	4.8	65
	Jacques Lake ¹	3.6	550	4.4	65
	Michelin ¹	4.5	985	9.9	65
	Nash ²	0.5	720	0.8	65
	Rainbow ²	0.9	810	1.6	65
Total Canada		67.7	860	127.7	65

Note: Values may not add due to rounding. ¹ Refer ASX Announcement dated 31 January 2018 "Correction to 30 June 2017 Annual Report" pp13-15 (reporting standard JORC 2012) ² Refer SEDAR lodgment (TSX:FRG) dated 8 September 2009 "Fronteer Reports Positive Preliminary Economic Assessment for Michelin Uranium Project" (reporting standard JORC 2004)

Mineral Resources table – Australian exploration portfolio



Mineral Resources		Mt	Grade ppm U ₃ O ₈	Mlb U ₃ O ₈ (100% basis)	Paladin Ownership (%)
Australia					
Measured	Valhalla ¹	16.0	820	28.9	100
Indicated	Andersons ²	1.4	1,450	4.6	100
	Bikini ³	5.8	495	6.3	100
	Duke Batman ⁴	0.5	1,370	1.6	100
	Odin ⁵	8.2	555	10.0	100
	Skal ⁶	14.3	640	20.2	100
	Valhalla ¹	18.6	840	34.5	100
	Carley Bore ⁷	5.4	420	5.0	100
	Manyingee ⁸	8.4	850	15.7	100
Inferred	Andersons ²	0.1	1,640	0.4	100
	Bikini ³	6.7	490	7.3	100
	Duke Batman ⁴	0.3	1,100	0.7	100
	Honey Pot ⁹	2.6	700	4.0	100
	Mirrioola ¹⁰	2.0	560	2.5	100
	Odin ⁵	5.8	590	7.6	100
	Skal ⁶	1.4	520	1.6	100
	Valhalla ¹	9.1	640	12.8	100
	Watta ¹¹	5.6	400	5.0	100
	Warwai ¹¹	0.4	360	0.3	100
	Carley Bore ⁷	17.4	280	10.6	100
	Manyingee ⁸	5.4	850	10.2	100
Total Australia		135.4	635	189.8	100

Note: Values may not add due to rounding. ¹ Refer Announcement (ASX:SMM) dated 19 October 2010 "Resource Upgrade for the Valhalla Uranium Deposit" (reporting standard JORC 2004) ² Refer ASX Announcement dated 16 April 2012 "Quarterly Activities Report for period ending 31 March 2012" (reporting standard JORC 2004) ³ Refer ASX Announcement dated 15 April 2011 "Quarterly Activities Report for period ending 31 March 2011" (reporting standard JORC 2004) ⁴ Refer ASX Announcement dated 31 August 2011 "30 June 2011 Annual Report" p29 (reporting standard JORC 2004) ⁵ Refer ASX Announcement dated 17 January 2012 "Quarterly Activities Report for period ending 31 December 2011" (reporting standard JORC 2004) ⁶ Refer ASX Announcement dated 13 July 2012 "Quarterly Activities Report for period ending 30 June 2012" (reporting standard JORC 2004) ⁷ Refer ASX Announcement (ASX:EMX) dated 12 February 2014 "Energia Delivers Significant Uranium Resource Upgrade" (reporting standard JORC 2012) ⁸ Refer ASX Announcement dated 14 January 2014 "Manyingee Minerals Resources - Amendment" (reporting standard JORC 2012) ⁹ Refer ASX Announcement dated 10 December 2008 "Maiden Uranium Resource at Valhalla North Project" (reporting standard JORC 2004) ¹⁰ Mirrioola - ASX Announcement dated 15 March 2012 "Half Yearly Financial Report 31 December 2011" (reporting standard JORC 2004) ¹¹ Watta - ASX Announcement Summit Resources Ltd dated 29 January 2013 "Half Year Financial Report - 31 December 2012, (reporting standard JORC 2004); Warwai - ASX Announcement Summit Resources Ltd dated 29 January 2013 "Half Year Financial Report - 31 December 2012 (reporting standard JORC 2004)



Section 7

Key Risks

Introduction

This section describes the key business risks of investing in Paladin together with the risks relating to participation in the Equity Raise which may affect the value of Paladin shares. It does not describe all the risks of an investment. Investors should consult their own professional, financial, legal and tax advisers about those risks and the suitability of investing having regard to their particular circumstances. Investors should also consider publicly available information on Paladin (including information available on the ASX website) before making an investment decision.

The risks are categorised as follows:

- Key business risks
- Offer and general risks
- References to “Paladin”, “the Company” or “the Group” in this “Key Risks” section include Paladin and its related bodies corporate (as defined in the Corporations Act), where the context requires.

1. Key business risks

Uranium prices

The price of, and demand for, uranium remains sensitive to a number of external economic and political factors beyond Paladin’s control, including (among others): global uranium supply and demand trends, political developments in uranium producing and nuclear power generating countries/regions, unanticipated destabilising events (such as Fukushima Daiichi nuclear accident in 2011 and the recent war in Ukraine), currency exchange rates, general economic conditions and other factors. As a result, the Company cannot provide an assurance as to the prices it will achieve for any of its uranium product in the future.

Nuclear energy is in direct competition with other more conventional sources of energy, including gas, coal and hydroelectricity and is the subject of negative public opinion due to political, technological and environmental factors. This may have a negative impact on the demand for, and the price of, uranium.

For example, the Fukushima Daiichi nuclear accident in 2011 negatively affected the uranium market, principally by reducing demand and impacting the spot and term prices for uranium. More recently, the Russian shelling of the Zaporizhzhia nuclear power plant in Ukraine has created further significant volatility in the uranium price. There is the potential for events to occur in the future that negatively impact the attractiveness of nuclear energy and therefore the demand for, and the price of, uranium.

Factors beyond the control of the Company may affect the marketability of uranium discovered. The uranium mining industry is competitive and there is no assurance that, even if significant quantities of uranium are discovered or extracted, a profitable market will exist for the sale of the uranium produced. In particular, there can be no assurance that uranium prices will be such that Paladin’s properties can be mined at a profit.

Derivative instruments to manage and mitigate uranium price movements are not available in the market at this time. In any event, Paladin has no current exposure to uranium price movements except insofar as it relates to the prospect of restarting mining options at the Langer Heinrich Mine (LHM).

Restarting operations

The LHM is currently on care and maintenance, and while Paladin is moving towards the restart of the LHM, a final decision to restart uranium mining operations has not been made at this time. While the Company has announced and provided updates to its mine restart plan for the LHM (see Paladin's announcements to ASX on 30 June 2020 and 4 November 2021), there are no assurances that mining will recommence at the LHM.

The Company faces customary risks relating to the restart of mining operations which could delay the recommencement of operations at the LHM or adversely affect the Company's recoverability of uranium from this mine. These include, without limitation, delays in renewals and approvals of requisite regulatory permits that are required to commence operations for mining, securing the required funding in connection with the work required to restart mining operations, securing sufficient term offtake contracts to underpin the economics of any restart decision, recruitment of the necessary personnel, initiation of contracts for logistical suppliers and equipment and any inclement weather conditions. The recommencement of operations of the LHM may require working capital expenditure, experienced personnel, regulatory renewals and accessory works approvals.

If operations at the LHM are successfully commenced, Paladin's ability to achieve production, development, operating cost and capital expenditure estimates on a timely basis cannot be assured.

Further, the Company does not expect to have any material revenues from its mining assets until after the recommencement of production of the LHM. Accordingly, Paladin is subject to all of the risks inherent in companies that have business that may not have cash flow or earnings. This may make it difficult for current and prospective investors to assess the likely future performance of the Company's mining assets.

Cost estimates

Whilst care has been taken in estimating the capital cost and future operating costs for Paladin's projects, including contingency, the actual cost to restart operations at the LHM, constructing facilities and operating mines or process plants may vary from current estimates. Any such variations could adversely affect Paladin's future financial position and performance.

Capital resources may be required to be used in ways not previously anticipated or disclosed. The results and effectiveness of the application of capital resources are uncertain. If they are not applied effectively, Paladin's financial and/or operational performance may be adversely affected.

Security of tenure

All tenements in which Paladin has interests are subject to renewal conditions or are yet to be granted, which will be at the discretion of the relevant Ministries in Namibia, Canada and the various states and territories in Australia where Paladin has projects. The maintenance of tenements, obtaining renewals, or getting tenements granted often depends on Paladin being successful in obtaining required statutory approvals for proposed activities. Paladin may lose title to, or interests in, its tenements if the conditions to which those tenements are subject are not satisfied or if insufficient funds are available to meet expenditure commitments.

In the jurisdictions in which Paladin operates, both the conduct of operations and the steps involved in acquiring interests will involve compliance with numerous procedures and formalities. It is not always possible to comply with, or obtain waivers from, all such requirements and it is not always clear whether requirements have been properly completed, or that it is possible or practical to obtain evidence of compliance. In particular, tenements are subject to expenditure and work commitments which must be complied with in order to keep the tenements in good standing. In certain circumstances, these commitments may be varied at the discretion of the relevant mining authority. Failure to meet these commitments could lead to forfeiture of the tenement. Where tenement expenditures and work commitments or other regulatory requirements are not complied with, regulatory exemptions may need to be applied for within specified periods. Should exemptions not be applied for in time, or are applied for in time but are not ultimately granted, fines may be payable to avoid the tenements being forfeited or, in extreme cases, the tenements may be forfeited.

While Paladin anticipates that subsequent renewals or mineral tenure grants will be given as and when sought, there is no assurance that such renewals or grants will be given as a matter of course and there is no assurance that new conditions will not be imposed in connection therewith.

Mineral Resources and Ore Reserves

The Mineral Resources and Ore Reserves for Paladin's assets are estimates only and no assurance can be given that any particular recovery level will in fact be realised. Paladin's estimates are prepared in accordance with either the reporting standard JORC 2004 or the reporting standard JORC 2012 but they are expressions of judgment from qualified professionals based on knowledge, experience, industry practice and resource modelling. As such, Mineral Resource and Ore Reserve estimates are necessarily imprecise and depend to some extent on interpretations, which may ultimately prove to be inaccurate and require adjustment or revision. Adjustments and revisions to Mineral Resources and/or Ore Reserves could in turn affect Paladin's development and mining plans, including the ability to sustain or increase levels of production in the longer term.

Often Mineral Resource and Ore Reserve estimates are appropriate when made, but may change significantly over time as new information becomes available. Should Paladin encounter mineralisation or geological formations different from those predicted by past drilling, sampling and interpretations, estimates may need to be adjusted in a way that could adversely affect Paladin's operations and may have an impact on development and mining plans. There is also a risk that exploration targets will not be met and Mineral Resources cannot be converted into Ore Reserves.

Due to the uncertainty which may attach to inferred Mineral Resources, there is no assurance that inferred Mineral Resources will be upgraded to measured or indicated Mineral Resources or proven or probable Ore Reserves as a result of continued exploration.

Speculative nature of mineral exploration and development

Development of Paladin's mineral exploration properties is contingent upon obtaining satisfactory exploration results. Mineral exploration and development involves substantial expenses and a high degree of risk, which even a combination of experience, knowledge and careful evaluation may not be able to adequately mitigate. The degree of risk increases substantially when a company's properties are in the exploration phase as opposed to the development, construction and operational phase. There is no assurance that commercial quantities of ore will be discovered on any of Paladin's exploration properties. There is also no assurance that, even if commercial quantities of ore are discovered, a mineral property will be brought into commercial production. The discovery of mineral deposits is dependent upon a number of factors including the technical skill of the exploration personnel involved.

The commercial viability of a mineral deposit, once discovered, is also dependent upon a number of factors, some of which are the particular attributes of the deposit such as size, grade, metallurgy and proximity to infrastructure, metal prices and government regulations, including the availability of required authorisations, permits and licences and regulations relating to royalties, allowable production, importing and exporting of minerals and environmental protection. Successful development is also subject to a number of operational and other risks, including unexpected geological formations, conditions involved in the drilling and removal of material (which could result in damage and/or destruction to plant and equipment, loss of life or property, environmental damage and possible legal liability), obtaining governmental and stakeholder approvals, changes in Ore Reserves, commodity prices, exchange rates, construction costs, design requirements, delays in construction and expansion plans.

In addition, assuming discovery of a commercial ore body, several years can elapse (depending on the type of mining operation contemplated) from the initial phase of drilling until commercial operations are commenced.

Most of these factors are beyond the control of Paladin. In the event that the Company's exploration activities prove unsuccessful as a result of one or more of the above factors, Paladin may experience a diminution in the value of its projects, a reduction in its cash reserves and possible relinquishment of part or all of its projects.

Political risks and government actions

The Company's activities are subject to extensive laws and regulations controlling not only the mining of and exploration for mineral properties, but also the possible effects of such activities upon the environment and upon interests of native and/or indigenous peoples. Permits from a variety of regulatory authorities are required for many aspects of mine operation and reclamation. Future legislation and regulations could cause additional expense, capital expenditures, restrictions and delays in the development of the Company's properties, the extent of which cannot be predicted. In particular, uranium extraction and processing has become the subject of increased environmental scrutiny and future legislation and government policy may impose additional obligations and costs on the Company in this regard.

Possible sovereign risks associated with Paladin's business and operations include, without limitation, changes in the terms of mining and tenure legislation (and its interpretation), changes in foreign ownership requirements, changes to royalty arrangements, changes to taxation rates and concessions, currency and other monetary controls, high inflation, expropriation and changes in the ability to enforce legal rights. Changes in community attitudes on matters such as environment and land rights issues may also bring about reviews and changes in government policy, which in turn could result in delays in operational activity and increases in capital or operating costs.

In the context of environmental permitting, including the approval of reclamation plans, the Company must comply with known standards, existing laws and regulations which may entail greater costs and delays depending on the nature of the activity to be permitted and how stringently the regulations are implemented by the permitting authority. Environmental legislation is evolving in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their officers, directors and employees. There is no assurance that future changes in environmental regulation, if any, will not adversely affect the Company's operations.

The Company's ability to exploit Mineral Resources and its other activities are also subject to obtaining necessary authorisation, permits and licences from relevant authorities. Such authorisations, permits and licences may not be granted in a timely manner or at all, or may be granted on conditions which impose significant additional cost on the Company and/or other participants in its joint ventures or which causes Paladin and/or such other participants in its joint ventures to become unwilling to proceed with the relevant development or operations.

While it is possible that costs and delays associated with compliance with such laws, regulations and permits could become such that the Company will not proceed with the development or operation of a mine, the Company is not aware of any material environmental constraint affecting its proposed mining activities or exploration properties that would preclude the economic development or operation of any specific mine or property except as otherwise described in this Presentation.

The Company's projects may be subject to the effect of political changes, war and civil conflict, terrorist attacks, changes in government policy, lack of law enforcement, labour unrest and the creation of new laws. These changes (which may include new or modified taxes or other government levies as well as other legislation) may impact on the profitability and viability of its properties.

Foreign jurisdictions

The Company's future operations are exposed to political, economic and other risks and uncertainties associated with operating in a foreign jurisdiction. These risks and uncertainties vary from country to country and include, but are not limited to, currency exchange rates; high rates of inflation; labour unrest; renegotiation or nullification of existing concessions, licenses, permits and contracts; changes in taxation policies; restrictions on foreign exchange; changing political conditions; terrorism, war and other hostilities; and currency controls and governmental regulations that favour or require the awarding of contracts to local contractors or require foreign contractors to employ citizens of, or purchase supplies from, a particular jurisdiction or otherwise benefit residents of that country or region.

Changes, if any, in mining or investment policies or shifts in political attitude in any of the countries in which it operates may adversely affect the Company's operations or profitability. Operations may be affected in varying degrees by government regulations with respect to, but not limited to, restrictions on production, price controls, export controls, currency remittance, income taxes, foreign investment, maintenance of claims, environmental legislation, land use, land claims of local people, water use, black economic empowerment or similar policies, employment, contractor selection and mine safety. Failure to comply strictly with applicable laws, regulations and local practices relating to mineral right applications and tenure could result in loss, reduction or expropriation of entitlements.

The occurrence of these various factors adds uncertainties which cannot be accurately predicted and could have an adverse effect on the Company's operations or profitability.

Namibian regulatory matters

The LHM is located in Namibia, where mining is subject to specific regulation. There are also various regulations in place in this jurisdiction that relate to the exploration, development, production, exports, taxes, royalties, labour standards, occupational health, waste disposal, protection and rehabilitation of the environment, mine reclamation, mine safety, toxic and radioactive substances and other matters. The cost of compliance with such laws and regulations will ultimately increase the cost of exploring, drilling, developing, constructing, operating and closing mines and other production facilities.

There is a risk that government approvals may not be granted, may be significantly delayed or may make the LHM uneconomic.

Exchange rates

The Company incurs expenditure in Australian, Canadian and Namibian dollars, whereas funds on hand are typically held in Australian or US dollars. As a result, the Company is subject to foreign currency fluctuations which may materially affect its financial position and operating results. However, the Company does engage in forward foreign exchange contracts in an attempt to mitigate foreign exchange movements in these currencies, and may consider other hedging or derivative instruments to manage foreign exchange rate movements.

Funding risk

Exploration and development of the various mineral properties in which Paladin holds interests depend upon Paladin's ability to obtain funding through operational cash flows, joint ventures, debt financing, equity financing or other means.

In addition, the Company is required in the ordinary course of operations and development to provide financial assurances (including insurances and performance bond or bank guarantee instruments) to secure statutory and environmental performance undertakings and commercial arrangements. The Company's ability to provide such assurances is subject to the willingness of financial institutions and other third party providers of such assurances to issue such assurances for the Company's account.

Volatile uranium markets, or the factors affecting financial institutions and other third parties' assessments of the Company and its prospects, may make it difficult or impossible for the Company to obtain facilities for the issuance of such financial assurances or of other debt financing or equity financing on favourable terms or at all. Failure to obtain such facilities or financing on a timely basis may cause the Company to postpone its development plans, forfeit rights in some or all of its properties or joint ventures or reduce or terminate some or all of its operations, which may have a material adverse effect on the Company's financial position and performance.

Revenue and cash flow risks

The Company cannot provide assurance of its ability to operate its projects profitably. While Paladin intends to generate working capital through operating its uranium mines, there is no assurance that the Company will be capable of producing positive cash flow on a consistent basis or that any such funds will be available for exploration and development programs.

Future operating results depend to a large extent on management's ability to successfully manage growth. This necessarily requires rapid expansion and consolidation of all aspects of the business operations, such as the development of mining operations, revenue forecasting, an effective Mineral Resources marketing strategy, addressing new markets, controlling expenses, implementing infrastructure and systems and managing its assets and contractors. The inability to control the costs and organisational impacts of business growth, an unpredicted decline in the growth rate of revenues without a corresponding and timely reduction in expenses or a failure to manage other issues arising from growth can have a material adverse effect on the Company's operating results.

Future growth opportunities

The Company's business involves the acquisition and disposal of business ventures or interests in business ventures from time to time. There is a risk that Paladin may be unable to identify and/or execute suitable growth opportunities, and a failure to do so could have an adverse impact on the value of Paladin.

Further, business acquisitions entail a number of inherent risks, including (without limitation) the effective integration of the relevant asset or business (including the realisation of synergies), significant one-time write-offs or restructuring charges and unanticipated costs and liabilities. Any such acquisitions potentially expose Paladin to the risks commonly associated with undertaking such activities, including a failure to identify material adverse issues as part of due diligence, a failure to take sufficient mitigating action in respect of identified material issues, or underestimating the materiality of such issues. The Company may also become liable for the past acts, omissions or liabilities of companies or businesses or properties it has acquired or disposed of, which may be unforeseen or greater than anticipated.

Effect of COVID-19

The Company is subject to the risk that the continuing effects of the COVID-19 pandemic will have a material adverse effect on, or cause a material adverse change to, the mining industry as a whole, with resulting material adverse impacts on Paladin's business and financial performance.

Paladin's share price may be adversely affected by ongoing economic uncertainty, capital markets volatility or specific impacts on Paladin and its operations that may arise in response to or otherwise as a result of COVID-19. Further, any measures to limit the transmission of the virus implemented by national, state and local governments around the world (such as travel bans and quarantining) or deemed necessary by Paladin to protect the health of its workforce may adversely impact Paladin's financial position and its operations.

Additionally, there is a risk that there may be a COVID-19 outbreak at one or more of Paladin's operational sites which may adversely impact the health and wellbeing of Paladin's and its contractors' staff and adversely impact productivity. Productivity could also be impacted by broader logistical disruptions caused by COVID-19 and the potential inability of consultants to get to site may impact the ability to undertake restart activities.

Joint ventures, agreements and other strategic partnerships may not be successful

The Company participates in several joint venture and shareholder arrangements and it may enter into similar arrangements in the future.

Although the Company has sought to protect its interests, existing and future joint ventures and agreements necessarily involve special risks. Whether or not Paladin holds majority interests or maintains operational control in its joint ventures and agreements, its partners may:

- have economic or business interests or goals that are inconsistent with, or opposed to, those of the Company;
- exercise veto rights to block actions that the Company believes are in its or the joint venture's or agreement's best interests;
- take action contrary to the Company's policies or objectives with respect to its investments; or
- be unable or unwilling to fulfil their obligations under the joint venture or other agreements, such as contributing capital to expansion or maintenance projects.

Accordingly, the financial performance of Paladin will be exposed to any failure by participants of a joint venture to agree on a plan or any plan to develop a jointly owned asset, a refusal or inability of any joint owner of an asset to contribute its share of funding of the cost of development of a jointly owned asset, and to a risk of legal or other disputes with participants in any joint venture to which the Company is or may become a party.

Where projects and operations are controlled and managed by entities other than the Company, the Company may provide expertise and advice but it has limited control with respect to compliance with its standards and objectives. Improper management or ineffective policies, procedures or controls could adversely affect the value of related non managed projects and operations and, by association, damage the Company's reputation thereby harming the Company's other operations and access to new assets.

Incorporated joint venture

The Company is a party to a shareholders agreement (**Shareholders' Agreement**) with CNNC Overseas Uranium Holding Limited (**CNNC**), a subsidiary of China National Nuclear Corporation, in respect to the operations of Langer Heinrich Mauritius Holdings Limited (**LHMHL**), the ultimate owner of the LHM.

The Company holds a 75% interest in LHMHL whilst CNNC holds a 25% interest in that company. Under the Shareholders' Agreement, there are a number of "Fundamental Matters" which must be approved by a majority of directors of which at least one must be a CNNC nominee (for so long as CNNC holds at least a 14% interest), in effect giving the CNNC nominee a veto right over such matters. The list of Fundamental Matters includes, but is not limited to, the approval of a mine expansion (and entering into financing arrangements to fund a mining expansion), any acquisition or disposal of LHMHL's assets for a market value greater than \$5 million, LHMHL entering into agreements with one of its shareholders (including shareholder loans), the issue of shares or convertibles, and amendments to the constituent documents of LHMHL. There can be no certainty or assurance that CNNC will approve any Fundamental Matter which it is required to consider, and it is possible that the failure to obtain such approvals could have an adverse impact on the viability of the Company's interest in LHMHL as well as the success and profitability of the joint venture arrangement.

The joint venture arrangements with CNNC are also subject to other risks normally associated with the conduct of an incorporated joint venture of this nature. These risks include, but are not limited to, the Company's inability to exert influence over certain strategic decisions (especially if they constitute Fundamental Matters); disagreement between the Company and CNNC over how to develop or operate the LHM or any future variation or expansion of the LHM; the ability to fund LHMHL; the inability of shareholders to meet their obligations; and deadlocks or litigation between shareholders in relation to joint venture matters. Disputes between the joint venture partners have the potential to have a material adverse effect on the Company's financial performance and/or prospects.

CNNC Offtake Agreement

Langer Heinrich Uranium (Pty) Ltd, the wholly owned subsidiary of LHMHL and the entity that holds the LHM, has entered into an offtake agreement with CNNC. Under that offtake agreement, CNNC is entitled to a pro-rata share of production from the LHM at a small discount to spot market prices for the life of the LHM. Performance of the offtake agreement remains conditional upon approval by the Government of Namibia's Ministry of Mines and Energy's (**MME**), which approval has to date not been forthcoming. Although the offtake agreement has not been approved by the MME, deliveries have been made to CNNC on individual single delivery contracts submitted to, and approved by, MME on generally the same terms and provisions as the offtake agreement (other than delivery, payment and security mechanics). It is not guaranteed or certain whether MME will provide approval of the offtake agreement or what the consequences of a lack of approval will be on the validity of the offtake agreement. Further, the payment terms under the CNNC offtake agreement are onerous to Langer Heinrich Uranium (Pty) Ltd from a cash flow perspective. In addition, recovery of product delivered under that offtake agreement may be difficult in the event of non-payment. Paladin is exposed to these risks through its 75% interest in LHMHL.

Production risks

Commissioning of restart activities prior to the recommencement of production at the LHM may not proceed to plan, with potential for delay in the timing of targeted production and/or a failure to achieve the level of targeted production. These potential delays or difficulties may necessitate additional funding which could lead to additional equity or debt requirements for the Company and its related bodies. In addition to potential delays, there is a risk that capital and/or operating costs will be higher than expected or that there will be other unexpected changes in variables upon which expansion and commissioning decisions were made, such as the fall in the price of uranium which contributed to the Company's decision to place the LHM on care & maintenance. These potential scope changes and/or cost overruns may also lead to reductions in revenues and profits and/or additional funding requirements.

The Company's activities may be affected by numerous other factors beyond the Company's control. Mechanical failure of the Company's operating plant and equipment and general unanticipated operational and technical activities may adversely affect the Company's operations. Operating risks beyond the Company's control may expose it to uninsured liabilities.

The business of mining, exploration and development is subject to a variety of risks and hazards such as cave-ins and other accidents, flooding, environmental hazards, the discharge of toxic chemicals and other hazards and the use of contractors including contract miners. Such occurrences may delay production, increase production costs or result in damage to and destruction of, mineral properties or production facilities, personal injury, environmental damage and legal liability. The Company has insurance to protect itself against certain risks of mining and processing within ranges of coverage consistent with industry practice. However, the Company may become subject to liability for hazards that it cannot insure against or that it may elect not to insure against because of high premium costs or other reasons. The occurrence of an event that is not fully covered, or covered at all, by insurance, could have a material adverse effect on its financial condition and results of operations.

The Company has in the past undertaken, and is currently undertaking, a number of cost management and optimisation initiatives, but it cannot be assured that these will be delivered fully or in the timeframes intended, or that the extent of the savings delivered will be as anticipated.

Processing operations

Paladin's operations will be subject to the operating risks associated with processing uranium, including performance of processing facilities against design specification and the related risks associated with storage and transportation of raw materials, products and residues. The hazards associated with Paladin's mining and processing operations and the related storage and transportation of products and residues include, but are not limited to:

- Pipeline and storage tank leaks and ruptures;
- Explosions and fires;
- Mechanical failures;
- Chemical spills and other discharges or releases of toxic or hazardous substances or gases; and
- Residue storage and tailings dam failures.

These hazards may cause personal injury and loss of life, damage to property and contamination of the environment, which may result in suspension of operations and the imposition of civil or criminal penalties, including fines, expenses for remediation and claims brought by governmental entities or third parties, as well as damage to the Company's reputation. Although Paladin has detailed and closely managed plans to mitigate these risks and maintains property and casualty insurance of types and in the amounts that it believes is customary for its industry, Paladin is not fully insured against all potential hazards incidental to its businesses.

Availability of key inputs including water

Infrastructure in most of Africa for utilities such as electricity and water supply is under strain and underdeveloped. Paladin depends on the reliable and continuous delivery of sufficient power and water supply to its projects. A serious failure of basic infrastructure or occurrences of power outages across the country could adversely affect production at the Company's operations in Africa.

Uranium mining activity is resource intensive and, as a result, the Company's costs and net earnings may be adversely affected by the availability or cost of energy, water, fuel or other key inputs. If the prices of key inputs rise significantly more than expected, or if the Company experiences interruptions in, or constraints on, its supply of key inputs, the Company's costs could increase and its results could be adversely affected.

Offtake risk

The operations and revenues of Paladin are dependent on the counterparties to existing and future offtake agreements performing their obligations. If counterparties do not take their obligated quantities of product or seek to renegotiate the price or quantity of product, Paladin's revenue could be adversely affected. The risk of non-performance or attempted renegotiations of terms by offtake customers is enhanced by the prevailing demand and pricing sensitivities currently impacting the global market for uranium products. If Paladin is not able to achieve the required product specification to satisfy customer offtake agreements, there is no guarantee Paladin will be able to sell its product. There is no certainty that Paladin will be able to continuously meet product specifications particularly on account of the inherent risks associated with the extraction and processing of uranium.

Supply chain and counterparty risk

The LHM operates within a complex supply chain. The Company depends on suppliers of raw materials, services, equipment and infrastructure to ensure its mine and process plant can operate and on providers of logistics to ensure products are delivered. Failure of significant components of this supply chain due to strategic factors such as business failure or serious operational factors, could have an adverse effect on the Company's business and results of operations.

The Company relies on various key customer and supplier relationships and on contractors to conduct aspects of its operations including mining operations. As such, the Company is exposed to risks related to their activities.

Although contracted services will be supervised by Paladin's employees, such arrangements with contractors carry with them risks associated with the possibility that the contractors may (among other things):

- have economic or other interests or goals that are inconsistent with Paladin;
- take actions contrary to Paladin's instructions or requests; or
- be unable or unwilling to fulfil their obligations.

There can be no assurance Paladin will not experience problems with respect to its contractors and service providers in the future or that it will be able to find replacement contractors on acceptable terms in the event that contractors do not perform as Paladin expects and this may materially and adversely affect its business, results of operations, financial condition and prospects. Financial failure or default by any of the contractors or service providers used by Paladin in any of its activities may impact on operating and/or financial performance.

A loss or deterioration in any of these key customer and supplier relationships or a failure by customers, contractors or other counterparties to perform and manage their obligations to an acceptable standard and in accordance with key contracts could have a material adverse effect on Paladin's operations, financial condition and prospects. This is beyond the Company's control.

An interruption in raw material, electricity, gas or water supply, a deterioration in the quality of raw materials or inputs supplied or an increase in the price of those raw materials or inputs could also adversely impact the quality, efficiency or cost of production.

Any or all of these events could have an adverse impact on the Company's operations, its financial condition and financial performance and are beyond the Company's control.

Logistics

Paladin depends on the availability and affordability of reliable transportation facilities, infrastructure and certain suppliers to deliver its products to market. A lack of these could impact Paladin's production and development of projects.

Logistical risk relates to long supply lines and lack of engineering and other support facilities close to the Company's operating sites. In Africa, the shipment of uranium concentrate for export could be subject to disruptions through shipment licensing delays, political disputes and natural disasters.

Reliance on key personnel

Retaining qualified personnel is critical to the Company's success. The Company may face risks from the loss of key personnel as it may be difficult to secure and retain candidates with appropriate experience and expertise. One or more of the Company's key employees could leave their employment and this may adversely affect the Company's ability to conduct its business and, accordingly, affect the profitability, financial position and performance and prospects of the Company.

The Company's success also depends on its ability to identify, attract, accommodate, motivate and retain additional suitably qualified personnel. The number of persons skilled in the acquisition, exploration, development and operation of mining properties is limited and competition for such persons is high. If Paladin's business activity grows, it will require additional personnel to meet its growing needs. If Paladin is unable to access and retain the services of a sufficient number of qualified personnel, this could be disruptive to Paladin's development and may materially adversely affect its profitability, financial position and performance and prospects.

Environmental

Uranium exploration and mine development is an environmentally hazardous activity which may give rise to substantial costs for environmental rehabilitation, damage control and losses.

The Company's operations may use hazardous materials and produce hazardous waste, which may have an adverse impact on the environment or cause exposure to hazardous materials. Despite efforts to conduct its activities in an environmentally responsible manner and in accordance with all applicable laws, Paladin may be subject to claims for toxic torts, natural resources damages and other damages. In addition, Paladin may be subject to the investigation and clean-up of contaminated soil, surface water and groundwater. This may delay the timetable of the Projects and may subject Paladin to substantial penalties including fines, damages, clean-up costs or other penalties.

With increasingly heightened government and public sensitivity to environmental sustainability, environmental regulation is becoming more stringent. Paladin could be subject to increasing environmental responsibility and liability, including laws and regulations dealing with discharges of materials into the environment, plant and wildlife protection, the reclamation and restoration of certain of its properties, the storage, treatment and disposal of wastes and other issues.

Paladin operates in various markets, some of which face greater inherent risks relating to security, enforcement of obligations, fraud, bribery and corruption. Paladin has a comprehensive anti-bribery and corruption compliance guide, and honours the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions.

Sanctions for non-compliance with these laws and regulations may include administrative, civil and criminal penalties, revocation of permits, reputational issues, increased licence conditions and corrective action orders. These laws sometimes apply retroactively. In addition, a party can be liable for environmental damage without regard to that party's negligence or fault. Increased costs associated with regulatory compliance and/or with litigation could have a material and adverse effect on Paladin's financial performance. Mining operations are subject to hazards normally encountered in exploration, development and production. These include weather, natural disasters and other force majeure events; unexpected maintenance or technical problems; unexpected geological formations; rock falls, flooding, dam wall failure and other incidents or conditions which could result in damage to plant or equipment or the environment and which could impact production throughput; increases in labour costs, industrial action and other factors. Although it is intended to take adequate precautions to minimise risk, there is a possibility of a material adverse impact on the Company's operations and its financial results should any of these hazards be encountered.

Climate change

Increased regulation of greenhouse gas emissions could adversely affect the Group's cost of operations. Mining of Mineral Resources including uranium is relatively energy intensive and depends on fossil fuels. Regulatory change by governments in response to greenhouse gas emissions may represent an increased cost to Paladin's profitability. Increasing regulation of greenhouse gas emissions, including the progressive introduction of carbon emissions trading mechanisms and tighter emission reduction targets or the introduction of a carbon tax in any jurisdiction in which the Company operates is likely to raise energy costs and costs of production.

Health and safety

It is Paladin's intention to conduct its activities to the highest standards of occupational health and safety. Paladin has systems in place for the management of risks, however uranium exploration and mining is inherently a high risk environment with little margin for error. In addition, several of the projects in which Paladin has an interest are located in developing countries, and embedding systems for managing occupational health and safety risks, and maintaining and ensuring compliance with these systems, may present challenges for Paladin. Further, some of these interests are in countries where HIV/AIDS, ebola, malaria, COVID-19 and other diseases may represent a threat to maintaining a skilled workforce in Paladin's projects.

There can be no assurance that such infections will not affect project staff, and there is the risk that operations and production could be affected in the event of such a safety threat. If there is a failure to comply with necessary occupational health and safety requirements, this could result in safety claims, fines, penalties and compensation for damages against Paladin, as well as reputational damage.

Corporate culture and business conduct

Corporate culture can greatly influence individual and group behaviours. The behaviours that could expose Paladin to conduct risk include, but are not limited to:

- delays in appropriately escalating regulatory and compliance issues;
- failure to resolve issues in a timely manner; and
- failure to deliver on product and service commitments.

If Paladin's conduct and ethics related controls, frameworks and practices were to fail significantly, be set inappropriately, or not meet legal, regulatory, or community expectations, then Paladin may be exposed to reputational damage through fines, regulatory intervention or investigation, temporary or permanent loss of licenses, litigation and/or permanent loss of business.

Community acceptance and reputation

The ongoing support of the local communities in which Paladin operates and the appropriate management of local community expectations is important to the successful operation of Paladin's projects and assets. Paladin's failure to effectively maintain and develop its relationships with local communities and stakeholders could result in those stakeholders being dissatisfied with Paladin and result in adverse outcomes for Paladin and its operations.

Tax and royalty risks

Any change to the current rate of Company income tax or mineral royalties in jurisdictions where the company operates will impact on the profitability and performance of Paladin.

The Company is subject to complex tax laws. Paladin and its related bodies have recognised tax losses in Namibia, including during the period of care and maintenance. The Company considers that at this stage the recognised tax losses are able to be carried forward, however there is no guarantee that these tax losses will be available for utilisation under the Namibian tax legislation.

Changes in tax laws could adversely affect the Company's tax position, including the effective tax rate or tax payments. The Company often relies on generally available interpretations of applicable tax laws and regulations. There cannot be certainty that the relevant tax authorities are in agreement with the Company's interpretation of these laws. If the Company's tax positions are challenged by relevant tax authorities, the imposition of additional taxes could require the Company to pay taxes that it currently does not collect or pay, or increase the costs of the Company's services to track and collect such taxes, which could have a negative effect on the Company's business, financial condition and results of operations. The occurrence of any of the foregoing tax risks could have a material adverse effect on the Company's business, financial condition and results of operations.

Legal action

Paladin is subject to litigation risks. All industries, including the mining industry, are subject to legal claims, which claims may be with or without merit. Defence and settlement costs of legal claims can be substantial, even with respect to claims that have no merit. Due to the inherent uncertainty of the litigation process, the resolution of any particular legal proceeding to which Paladin is or may become subject could have a material effect on its financial position, results of operations or Paladin's mining and project development operations.

General legal matters

Future earnings, asset values and the relative attractiveness of the Company's shares may be affected by changes in law and government policy in the jurisdictions in which the Company operates, in particular changes to taxation laws (including stamp duty and goods and services tax).

Market competition

Significant and increasing competition exists for mineral acquisition opportunities throughout the world. As a result of this competition, some of which is with large, better established mining companies with substantial capabilities and greater financial and technical resources, the Company may be unable to acquire rights to exploit additional attractive mining properties on terms it considers acceptable. Accordingly, there can be no assurance that the Company will acquire any interest in additional operations that would yield reserves or result in commercial mining operations.

Labour and employment matters

While Paladin has good relations with its employees, these relations may be impacted by changes in the scheme of labour relations which may be introduced by the relevant country governmental authorities which regulate its operations. Adverse changes in such legislation may have a material adverse effect on the Paladin's business.

As the Company's business grows, it will require additional key financial, administrative, mining, marketing and public relations personnel as well as additional staff for operations. In addition, given the remote location of the properties, the lack of infrastructure in the nearby surrounding areas and the shortage of a readily available labour force in the mining industry, the Company may experience difficulties retaining the requisite skilled employees in Namibia. It is important for the Company's continued success that it attracts, develops, retains and engages the right employees. A limited supply of skilled workers could lead to an increase in labour costs or Paladin being unable to attract and retain the employees it needs. When new workers are hired, it may take a considerable period of training and time before they are equipped with the requisite skills to work effectively and safely on some of the inherently dangerous tasks associated with the uranium mining industry. Failure to retain without appropriate replacement or to attract employees with the right skills for Paladin's businesses could have a material adverse effect on the Company's business. While the Company believes that it will be successful in attracting and retaining qualified personnel and employees, there can be no assurance of such success.

Australia's uranium policy

At the national level of Australian politics, both the Federal Coalition parties and the Federal Labor Party support the development of the uranium industry. However, the granting of licences to mine uranium is a decision made within the residual jurisdiction of each State government and the government of the Northern Territory (**NT**).

The attitude of the various State and Territory governments to uranium mining differ. For example, the State government of South Australia supports existing mines and the government of the NT is also generally supportive of existing mines and is receptive to new uranium projects. The State government of Queensland permits uranium exploration, but bans uranium mining, whilst the current State government of Western Australia currently has a no-development uranium mining policy. The Company's prospects of developing its Australian uranium interests depends upon the extent to which government policy is supportive of uranium exploration and development activities.

Through membership of industry bodies, such as the Minerals Council of Australia, the Company is involved in initiatives focused on facilitating government support. There can be no assurance that State or Territory governments that currently permit uranium mining will continue to do so, or that they will not be replaced in elections with governments that will re-institute the moratorium on uranium mining in Australia, or that uranium mining will be allowed in States (such as Western Australia or Queensland) where uranium mining is currently not allowed. Any adverse change in State or Territory governmental policy may materially adversely affect the financial condition and results of operations of the Company and its related bodies.

Native Title

In the context of interests of native and/or indigenous peoples in Australia, the *Native Title Act 1993* (Cth) recognises and protects the rights and interests in Australia of Aboriginal and Torres Strait Islander people in land and waters, according to their traditional laws and customs. The risks arising because of native title and aboriginal land rights may affect the Company's ability to gain access to prospective exploration areas to obtain production titles. Mining tenement applications and existing tenements may be affected by native title claims or procedures (which may preclude or delay the granting of exploration and mining tenements), with the possibility of considerable expenses and delays involved in negotiating and resolving issues or obtaining clearances. Compensatory obligations may be necessary in settling native title claims lodged over any of the tenements held or acquired by the Company. The level of impact of these matters will depend, in part, on the location and status of the Company's tenements.

Aboriginal Title and consultation issues – Michelin Project

The Michelin Project is located within the traditional territory of the Inuit residing in Labrador, Canada. The area is governed by a modern day treaty which recognises the Inuit of Labrador's right to self-government through the Inuit Nunatsiavut Government. Five of the Company's deposits that comprise the Michelin Project fall within the Labrador Inuit Lands, use and access to which are governed by the Inuit Nunatsiavut Government.

Development of the Michelin Project requires the collaboration and support of the Inuit and potentially other aboriginal groups. There can be no assurance that title claims as well as related consultation issues will not arise on or with respect to the Company's properties, or with respect to access to the properties that comprise the Michelin Project. Failure to resolve such issues could result in delays to a potential project development.

Access to land

The Company will experience delays and cost overruns if it is unable to access the land required for its operations. This may be as a result of weather, environmental restraints, native title, harvesting, landholder's activities or other factors.

The Company's exploration activities are also dependent upon the grant, or as the case may be, the maintenance or renewal of appropriate licences, concessions, leases, permits and regulatory consents which may be withdrawn or made subject to limitations. The maintenance, renewal and granting of tenements often depends on the Company being successful in obtaining required statutory approvals. There is no assurance that the Company will be granted all the mining tenements for which it has applied or that licences, concessions, leases, permits or consents will be renewed as and when required or that new conditions will not be imposed in connection therewith. To the extent such approvals, consents or renewals are not obtained, the Company may be curtailed or prohibited from continuing with its exploration activities or proceeding with any future exploration or development.

Subsidiaries

Paladin is a holding company with no significant assets other than the shares of its wholly-owned and non-wholly-owned Subsidiaries. Accordingly, any limitation on the transfer of cash or other assets between the Company and its subsidiaries could restrict Paladin's ability to fund its operations efficiently and to meet its payment obligations. Any such limitations, or the perception that such limitations may exist now or in the future, could also have an adverse impact on Paladin's valuation and share price.

Major shareholder risk

There is a risk that Paladin's substantial shareholders may seek to sell down their shareholdings in Paladin. A significant sale of shares, or a perception that a sell down may occur, could adversely affect the price of Paladin's shares.

Certain directors are involved in other mining interests

Certain directors of Paladin may be involved in the mining and mineral exploration industry through their direct and indirect participation in corporations, partnership or joint ventures which may be potential competitors of the Company. Situations may arise in connection with potential acquisitions in investments where the other interests of these directors and officers may conflict with the interests of the Company. Directors and officers of the Company with conflicts of interest will be subject to and will follow the procedures set out in applicable corporate and securities legislation, regulations, rules and policies.

Estimates and assumptions are used in preparing consolidated financial statements

Preparation of the consolidated financial statements requires the Company to use estimates and assumptions. Accounting for estimates requires Paladin to use its judgement to determine the amount to be recorded on its financial statements in connection with these estimates.

The Company reviews the carrying value of its tangible and intangible assets periodically to determine whether there is any indication that the carrying value of those assets may not be recoverable through continuing use. If any such indication exists, the recoverable amount of the asset is reviewed in order to determine the amount of the impairment, if any. Changes in assumptions underlying the carrying value of certain assets, including assumptions relating to uranium prices, production costs, foreign exchange rates, discount rates, tax rates, the level of proved and probable reserves and measured, indicated and inferred Mineral Resources and market conditions, could result in impairment of such assets. No assurance can be given as to the absence of significant impairment charges in future periods, including as a result of further restructuring activities or changes in assumptions underlying carrying values as a result of adverse market conditions in the industry in which Paladin operates.

The Company's estimates and assumptions used in the value of its rehabilitation provisions represents the discounted value of the present obligation to rehabilitate its mines and to restore, dismantle and close its mines. The discounted value reflects a combination of the Company's assessment of the cost of performing the work required, the timing of the cash flows and the discount rate. A change in any, or a combination, of the three key assumptions (estimated cash flows, discount rates or inflation rates), used to determine the provision could have a material impact on the carrying value of the provision. On an ongoing basis, the Company re-evaluates its estimates and assumptions. However, the actual amounts could differ from those based on estimates and assumptions.

General economic conditions

Economic conditions, both domestic and global, may affect the performance of the Company. Adverse changes in macroeconomic conditions, including global and country-by-country economic growth, the cost and general availability of credit, the level of inflation, interest rates, exchange rates, government policy (including fiscal, monetary and regulatory policies), general consumption and consumer spending, employment rates and industrial disruption, amongst others, are outside the control of the Company and may result in material adverse impacts on the Company's business and its operating results. Changes in global macroeconomic conditions may result in reduced global economic activity, and therefore reduced demand for electricity. This may have a negative impact on the demand for, and price of, uranium.

Share market conditions

The Company is listed on the ASX, the Namibian Stock Exchange (NSX) and certain exchanges in Germany and the price of the Paladin's shares is subject to the numerous influences that may affect both the trends in the share market and the share prices of individual companies, including movements in international and local stock markets, changes in the outlook for commodities (and, more specifically, uranium prices), inflation, interest rates, general economic conditions, changes in government, fiscal, monetary and regulatory policies. In the future, these factors may cause Paladin's shares to trade below current prices and may affect the income and expenses of the Company.

Risk of dilution

Even if a shareholder participates in the Equity Raise, their percentage security holding in the Company may be diluted.

Further, the Company may undertake additional offerings of securities in the future to raise capital as well undertaking as equity-funded acquisitions, which may also dilute the holdings of investors. The increase in the number of shares issued and the possibility of sales of such shares may have a depressive effect on the price of shares already on issue.

The price of Paladin's shares might trade below or above the price of shares offered under the Equity Raise.

Dividends

Paladin expects to retain all earnings and other cash resources in the short term for the future operation and development of its business. Payment of any future dividends will be at the discretion of Paladin's Board of Directors after taking into account many factors, including Paladin's operating results, financial condition and current and anticipated cash needs. Paladin has not historically paid dividends and the payment of dividends in the future is not guaranteed.

Insurance

Paladin seeks to maintain a range of insurance covers for its business operations. However, Paladin's insurance will not cover every potential risk associated with its operations. The occurrence of a significant adverse event, the risks of which are not fully covered by insurance, could have a material adverse effect on Paladin's financial condition and financial performance.

Without limitation, the Company may become subject to liability for accidents, pollution and other hazards against which it cannot insure, or against which it may elect not to insure because of premium costs or for other reasons, or in amounts, which exceed policy limits.

2. Offer and general risks

Equity raise risk

The Company has entered into a placement agreement with the Joint Lead Managers (**Placement Agreement**), pursuant to which the Joint Lead Managers have agreed to underwrite the Placement on the terms and conditions of the Placement Agreement. See the "Summary of Placement Agreement" section of this Presentation for more information.

If certain conditions are not satisfied or certain events occur, one or both of the Joint Lead Managers may terminate the Placement Agreement. Termination of the Placement Agreement would have a material adverse impact on the total amount of proceeds that could be raised under the Placement (and, therefore, the Equity Raise).

The Joint Lead Managers' obligations under the Placement Agreement, including to manage and underwrite the Equity Raise, are conditional on certain matters, including the timely delivery of due diligence process sign-offs and other documents.

The Company also gives certain representations, warranties and undertaking to the Joint Lead Managers and an indemnity to the Joint Lead Managers and their respective representatives, subject to certain carve-outs.

Liquidity risk

There can be no guarantee that there will always be an active market for Paladin's shares or that the price of the Company's shares will increase. There may be relatively few buyers or sellers of shares on the ASX at any given time, and the demand for the Company's shares specifically is subject to various factors, many of which are beyond Paladin's control. This may affect the stability or volatility of the market price of Paladin's shares, and may also affect the prevailing market price at which Paladin shareholders are able to sell their Paladin shares at any given time. This may result in Paladin shareholders receiving a market price for their Paladin shares that is less or more than the price of shares offered under the Equity Raise.

Neither the Company nor the Directors warrant the future performance of the Company or any return on an investment in the Company.

General investment risks

As with all stock market investments, there are risks associated with an investment in Paladin. The trading price of the Company's shares may fluctuate with movements in equity capital markets in Australia and internationally, and may also be influenced by a number of factors, some of which are specific to Paladin and its operations and some of which may affect listed companies generally. Generally applicable factors that may affect the market price of shares include: general movements in Australian and international securities markets; investor sentiment; Australian and international economic conditions and outlook; changes in interest rates and the rate of inflation; changes in government regulation and policies (including in relation to taxation); announcement of new technologies; and geopolitical instability.

General economic conditions

General economic conditions may negatively affect the Company's performance and the performance of the Company's shares. Any protracted slowdown in economic conditions or factors such as movements in inflation or interest rates and industrial disruption may have a negative impact on the Company's costs and revenue.

General regulatory risks

Paladin's operations are subject to various Federal, State and local laws in Namibia, Canada, Australia, and internationally, including those relating to mining, prospecting, development permit and licence requirements, industrial relations, environment, land use, royalties, water, native title and cultural heritage, mine safety, mine rehabilitation following closure, occupational health and the COVID-19 pandemic. Approvals, licences and permits required to comply with such rules are subject to the discretion of the applicable government officials. There is a risk that such laws, regulations and specific conditions may impact on planned exploration activities. No assurance can be given that Paladin will be successful in obtaining any or all of the various approvals, licences and permits or maintaining such authorisations in full force and effect without modification or revocation. To the extent such approvals are required and not retained or obtained in a timely manner or at all, Paladin may be curtailed or prohibited from continuing or proceeding with exploration and production.

Paladin could also be the subject of regulatory action from a corporate regulator such as the Australian Securities and Investments Commission.

Accounting Standards

The Australian Accounting Standards are set by the Australian Accounting Standards Board (**AASB**) and are outside of the Group's control. There is a risk that changes to the Australian Accounting Standards issued by the AASB could materially and adversely affect the Group and the financial position and performance reported in the Group's financial statements.

Moreover, there is a risk of changes to the interpretation, implementation or enforcement of the Australian Accounting Standards. In addition, there is a risk that the Group's current and historical interpretation of the Australian Accounting Standards could be determined to be incorrect by the relevant regulator. If there are any changes to the interpretation, implementation or enforcement of the Australian Accounting Standards or if the relevant regulator considers that the Group has not correctly interpreted the Australian Accounting Standards, this could require the Group to change certain of its accounting policies or its interpretation of the accounting policies (as applicable). This could materially and adversely affect the Group and the financial position and performance reported in the Group's financial statements.

Government policy and taxation risk

Changes in relevant mining laws, taxation laws, interest rates, other legal, legislative and administrative regimes, and government policies in Australia, Canada or Namibia may have an adverse effect on the assets, operations and ultimately the financial performance of Paladin. These factors may ultimately affect the financial performance of Paladin and the price of its shares.

There is a risk that a government or a government agency will repeal, amend, enact, or promulgate a new law or regulation, or that a government authority will issue a new interpretation of the law or regulation which may have a material adverse effect on Paladin's operations.

Paladin operates in Australia, Canada and Namibia and is subject to review by the relevant tax authorities. Future changes in the relevant taxation laws, including changes in interpretation or application of the laws by the respective courts or taxation authorities of Australia, Canada and Namibia may affect the taxation treatment of an investment in Paladin shares or the holding and disposal of those shares.

Changes in tax law, or changes in the way tax law is expected to be interpreted, may also impact the future tax liabilities of Paladin.

Data and cyber security risks

The integrity, availability and reliability of data within Paladin's information technology systems may be subject to intentional or unintentional disruption. Given the level of increasing sophistication and scope of potential cyber-attacks, these attacks may lead to significant breaches of security which could jeopardise the sensitive information and financial transactions of the Group. This risk may be escalated as a result of COVID-19 and the increase in remote working by our staff and contractors, notwithstanding Paladin's efforts to mitigate this threat.

Force majeure events

Events may occur within or outside Australia, Canada or Namibia that could impact upon the world economy, the mining and uranium markets, the operations of Paladin and the market price of Paladin's shares. These events include war, acts of terrorism, civil disturbance, political intervention, pandemics and natural events such as earthquakes, floods, fires, cyclones and other weather-related events.

Insurance

The Company seeks to maintain appropriate policies of insurance consistent with those customarily carried by organisations in the mining industry. Any increase in the cost of such insurance policies; any change in the availability of such insurance policies or in the terms, conditions or exclusions on which those policies are offered or renewed; or any inability to claim, or recover against the Group's insurance policies, including as a result of the current uncertain macroeconomic environment and the impact of COVID-19, could have a material adverse effect on the Group's business, financial condition and financial performance.

Foreign exchange

Paladin operates internationally and is exposed to foreign exchange risk on its financial assets and liabilities. International prices of uranium are denominated in United States dollars and therefore any future material revenue generated by Paladin through the sale of uranium will be primarily denominated in United States dollars, whereas a material proportion of costs are incurred in Australian Dollars and Namibian Dollars (in the case of the LHM) and, to a lesser extent Canadian Dollars, exposing Paladin to the fluctuations and volatility of the rate of exchange between the United States dollar and other currencies used by Paladin, as determined in international markets. Adverse movements in these currencies may result in a negative impact on Paladin's financial performance and profitability.

Other risks

Additional risks and uncertainties not currently known to Paladin may also have a material adverse effect on the Company's financial and operational performance and the information set out in this Presentation regarding the key business and general risks does not purport to be, nor should it be construed as representing, an exhaustive list of the risks.



Section 8

Foreign Offer Restrictions

This document does not constitute an offer of New Shares of the Company in any jurisdiction in which it would be unlawful. In particular, this document may not be distributed to any person, and the New Shares may not be offered or sold, in any country outside Australia except to the extent permitted below.

Brazil

The New Shares have not been, and will not be, registered with the Brazilian Securities and Exchange Commission (Comissão de Valores Mobiliários or CVM) or any other authority in Brazil and may not be offered or sold, directly or indirectly, to the public in Brazil. This document and any other document relating to the New Shares may not be distributed in Brazil except to existing shareholders of the Company or otherwise in compliance with Brazilian law.

This document has not been approved by any Brazilian regulatory authority and does not constitute, and should not be construed as, an offer to sell, or a solicitation of any offer to buy, any securities in Brazil.

The Company's ordinary shares are not listed on any stock exchange, over-the-counter market or electronic system of securities trading in Brazil.

Canada (British Columbia, Ontario and Quebec provinces)

This document constitutes an offering of New Shares only in the Provinces of British Columbia, Ontario and Quebec (the "Provinces"), only to persons to whom New Shares may be lawfully distributed in the Provinces, and only by persons permitted to sell such securities. This document is not a prospectus, an advertisement or a public offering of securities in the Provinces. This document may only be distributed in the Provinces to persons who are "accredited investors" within the meaning of National Instrument 45-106 – *Prospectus Exemptions*, of the Canadian Securities Administrators.

No securities commission or authority in the Provinces has reviewed or in any way passed upon this document, the merits of the New Shares or the offering of the New Shares and any representation to the contrary is an offence.

No prospectus has been, or will be, filed in the Provinces with respect to the offering of New Shares or the resale of such securities. Any person in the Provinces lawfully participating in the offer will not receive the information, legal rights or protections that would be afforded had a prospectus been filed and receipted by the securities regulator in the applicable Province. Furthermore, any resale of the New Shares in the Provinces must be made in accordance with applicable Canadian securities laws. While such resale restrictions generally do not apply to a first trade in a security of a foreign, non-Canadian reporting issuer that is made through an exchange or market outside Canada, Canadian purchasers should seek legal advice prior to any resale of the New Shares.

The Company as well as its directors and officers may be located outside Canada and, as a result, it may not be possible for purchasers to effect service of process within Canada upon the Company or its directors or officers. All or a substantial portion of the assets of the Company and such persons may be located outside Canada and, as a result, it may not be possible to satisfy a judgment against the Company or such persons in Canada or to enforce a judgment obtained in Canadian courts against the Company or such persons outside Canada.

Any financial information contained in this document has been prepared in accordance with Australian Accounting Standards and also comply with International Financial Reporting Standards and interpretations issued by the International Accounting Standards Board. Unless stated otherwise, all dollar amounts contained in this document are in Australian dollars.

Statutory rights of action for damages and rescission. Securities legislation in certain Provinces may provide a purchaser with remedies for rescission or damages if an offering memorandum contains a misrepresentation, provided the remedies for rescission or damages are exercised by the purchaser within the time limit prescribed by the securities legislation of the purchaser's Province. A purchaser may refer to any applicable provision of the securities legislation of the purchaser's Province for particulars of these rights or consult with a legal adviser.

Certain Canadian income tax considerations. Prospective purchasers of the New Shares should consult their own tax adviser with respect to any taxes payable in connection with the acquisition, holding or disposition of the New Shares as there are Canadian tax implications for investors in the Provinces.

Language of documents in Canada. Upon receipt of this document, each investor in Canada hereby confirms that it has expressly requested that all documents evidencing or relating in any way to the sale of the New Shares (including for greater certainty any purchase confirmation or any notice) be drawn up in the English language only. *Par la réception de ce document, chaque investisseur canadien confirme par les présentes qu'il a expressément exigé que tous les documents faisant foi ou se rapportant de quelque manière que ce soit à la vente des valeurs mobilières décrites aux présentes (incluant, pour plus de certitude, toute confirmation d'achat ou tout avis) soient rédigés en anglais seulement.*

European Union

This document has not been, and will not be, registered with or approved by any securities regulator in the European Union. Accordingly, this document may not be made available, nor may the New Shares be offered for sale, in the European Union except in circumstances that do not require a prospectus under Article 1(4) of Regulation (EU) 2017/1129 of the European Parliament and the Council of the European Union (the "Prospectus Regulation").

In accordance with Article 1(4)(a) of the Prospectus Regulation, an offer of New Shares in the European Union is limited to persons who are "qualified investors" (as defined in Article 2(e) of the Prospectus Regulation).

Hong Kong

WARNING: This document has not been, and will not be, registered as a prospectus under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32) of Hong Kong, nor has it been authorised by the Securities and Futures Commission in Hong Kong pursuant to the Securities and Futures Ordinance (Cap. 571) of the Laws of Hong Kong (the "SFO"). Accordingly, this document may not be distributed, and the New Shares may not be offered or sold, in Hong Kong other than to "professional investors" (as defined in the SFO and any rules made under that ordinance).

No advertisement, invitation or document relating to the New Shares has been or will be issued, or has been or will be in the possession of any person for the purpose of issue, in Hong Kong or elsewhere that is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to New Shares that are or are intended to be disposed of only to persons outside Hong Kong or only to professional investors. No person allotted New Shares may sell, or offer to sell, such securities in circumstances that amount to an offer to the public in Hong Kong within six months following the date of issue of such securities.

The contents of this document have not been reviewed by any Hong Kong regulatory authority. You are advised to exercise caution in relation to the offer. If you are in doubt about any contents of this document, you should obtain independent professional advice.

Malaysia

This document may not be distributed or made available in Malaysia. No approval from, or recognition by, the Securities Commission of Malaysia has been or will be obtained in relation to any offer of New Shares. The New Shares may not be offered, sold or issued in Malaysia except pursuant to, and to persons prescribed under, Schedule 6 and Schedule 7 of the Malaysian Capital Markets and Services Act 2007.

New Zealand

This document has not been registered, filed with or approved by any New Zealand regulatory authority under the Financial Markets Conduct Act 2013 (the "FMC Act").

The New Shares are not being offered or sold in New Zealand (or allotted with a view to being offered for sale in New Zealand) other than to a person who:

- is an investment business within the meaning of clause 37 of Schedule 1 of the FMC Act;
- meets the investment activity criteria specified in clause 38 of Schedule 1 of the FMC Act;
- is large within the meaning of clause 39 of Schedule 1 of the FMC Act;
- is a government agency within the meaning of clause 40 of Schedule 1 of the FMC Act; or
- is an eligible investor within the meaning of clause 41 of Schedule 1 of the FMC Act.

Norway

This document has not been approved by, or registered with, any Norwegian securities regulator under the Norwegian Securities Trading Act of 29 June 2007 no. 75. Accordingly, this document shall not be deemed to constitute an offer to the public in Norway within the meaning of the Norwegian Securities Trading Act. The New Shares may not be offered or sold, directly or indirectly, in Norway except to "professional clients" (as defined in the Norwegian Securities Trading Act).

Singapore

This document and any other materials relating to the New Shares have not been, and will not be, lodged or registered as a prospectus in Singapore with the Monetary Authority of Singapore. Accordingly, this document and any other document or materials in connection with the offer or sale, or invitation for subscription or purchase, of New Shares, may not be issued, circulated or distributed, nor may the New Shares be offered or sold, or be made the subject of an invitation for subscription or purchase, whether directly or indirectly, to persons in Singapore except pursuant to and in accordance with exemptions in Subdivision (4) Division 1, Part 13 of the Securities and Futures Act 2001 of Singapore (the "SFA") or another exemption under the SFA.

This document has been given to you on the basis that you are an "institutional investor" or an "accredited investor" (as such terms are defined in the SFA). If you are not such an investor, please return this document immediately. You may not forward or circulate this document to any other person in Singapore.

Any offer is not made to you with a view to the New Shares being subsequently offered for sale to any other party. There are on-sale restrictions in Singapore that may be applicable to investors who acquire New Shares. As such, investors are advised to acquaint themselves with the SFA provisions relating to resale restrictions in Singapore and comply accordingly.

Switzerland

The New Shares may not be publicly offered in Switzerland and will not be listed on the SIX Swiss Exchange or on any other stock exchange or regulated trading facility in Switzerland. Neither this document nor any other offering or marketing material relating to the New Shares constitutes a prospectus or a similar notice, as such terms are understood under art. 35 of the Swiss Financial Services Act or the listing rules of any stock exchange or regulated trading facility in Switzerland.

No offering or marketing material relating to the New Shares has been, nor will be, filed with or approved by any Swiss regulatory authority or authorised review body. In particular, this document will not be filed with, and the offer of New Shares will not be supervised by, the Swiss Financial Market Supervisory Authority (FINMA).

Neither this document nor any other offering or marketing material relating to the New Shares may be publicly distributed or otherwise made publicly available in Switzerland. The New Shares will only be offered to investors who qualify as "professional clients" (as defined in the Swiss Financial Services Act). This document is personal to the recipient and not for general circulation in Switzerland.

United Kingdom

Neither this document nor any other document relating to the offer has been delivered for approval to the Financial Conduct Authority in the United Kingdom and no prospectus (within the meaning of section 85 of the Financial Services and Markets Act 2000, as amended ("FSMA")) has been published or is intended to be published in respect of the New Shares.

The New Shares may not be offered or sold in the United Kingdom by means of this document or any other document, except in circumstances that do not require the publication of a prospectus under section 86(1) of the FSMA. This document is issued on a confidential basis in the United Kingdom to "qualified investors" within the meaning of Article 2(e) of the UK Prospectus Regulation. This document may not be distributed or reproduced, in whole or in part, nor may its contents be disclosed by recipients, to any other person in the United Kingdom.

Any invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) received in connection with the issue or sale of the New Shares has only been communicated or caused to be communicated and will only be communicated or caused to be communicated in the United Kingdom in circumstances in which section 21(1) of the FSMA does not apply to the Company.

In the United Kingdom, this document is being distributed only to, and is directed at, persons (i) who have professional experience in matters relating to investments falling within Article 19(5) (investment professionals) of the Financial Services and Markets Act 2000 (Financial Promotions) Order 2005 ("FPO"), (ii) who fall within the categories of persons referred to in Article 49(2)(a) to (d) (high net worth companies, unincorporated associations, etc.) of the FPO or (iii) to whom it may otherwise be lawfully communicated (together "relevant persons"). The investment to which this document relates is available only to relevant persons. Any person who is not a relevant person should not act or rely on this document.

United States

This document does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States. The New Shares have not been, and will not be, registered under the US Securities Act of 1933 or the securities laws of any state or other jurisdiction of the United States. Accordingly, the New Shares may not be offered or sold in the United States except in transactions exempt from, or not subject to, the registration requirements of the US Securities Act and applicable US state securities laws.

The New Shares will only be offered and sold in the United States to:

- “qualified institutional buyers” (as defined in Rule 144A under the US Securities Act); and
- dealers or other professional fiduciaries organized or incorporated in the United States that are acting for a discretionary or similar account (other than an estate or trust) held for the benefit or account of persons that are not US persons and for which they exercise investment discretion, within the meaning of Rule 902(k)(2)(i) of Regulation S under the US Securities Act.



Section 9

Summary of Placement Agreement

Overview

- The Placement will be fully underwritten by Canaccord Genuity (Australia) Limited (Canaccord) and Shaw and Partners Limited (Shaw) (together, the Joint Lead Managers) on the terms and conditions set out in a placement agreement (Placement Agreement). Pursuant to the Placement Agreement, the Joint Lead Managers have agreed to act as joint lead managers, joint underwriters and joint bookrunners to the Placement, in their agreed respective proportions (being Canaccord as to 50%, and Shaw as to 50%).
- Fees for the transaction consist of underwriting fees of 2.4% of the Placement amount, management fees of 0.6% of the Placement amount and a further aggregate incentive fee (at Paladin's absolute discretion) of 0.5% of the Placement amount.

Joint lead Managers' Obligations

- The obligations of the Joint Lead Managers (including to underwrite the Placement) are subject to conditions precedent contained in the Placement Agreement. These conditions precedent are generally customary for an agreement of this kind or have otherwise been satisfied prior to or at the launch of the Placement.
- If certain conditions are not satisfied or waived, the Joint Lead Managers may terminate the Placement Agreement and their obligations under the Placement Agreement. Termination of the Placement Agreement may have an adverse impact on the ability of Paladin to proceed with the Placement and the quantum of funds raised as part of the Offer.
- If the Placement Agreement is terminated by the Joint Lead Managers, there is no guarantee that the Offer will continue in its current form or at all. Failure to raise sufficient funds under the Placement may have an adverse effect on Paladin's cash flow, balance sheet, financial performance and share price.

Termination Events (1/2)

- The Joint Lead Managers have the ability to terminate their obligations under the Placement Agreement if certain events occur. If the Placement Agreement is terminated by the Joint Lead Managers, the Joint Lead Managers are not obliged to perform their obligations that remain to be performed under the Placement Agreement.
- Those termination events include:
 - Market fall – the ASX/S&P 200 Index falls by 10% or more and remains below that level for 2 consecutive business days or falls by 10% or more and remains below that level at certain key times (being the closing date of the Placement or the day prior to settlement of the Placement);
 - UxC Index fall – the UxC index falls below 15% or more and remains below that level for 2 consecutive business days or falls below 15% and remains below that level at certain key times (being the closing date of the Placement or the day prior to settlement of the Placement);
 - Withdrawal, amendments or corrective statement – Paladin withdraws the Placement, Paladin amends any Placement materials without the consent of the Joint Lead Managers or Paladin is required to give ASX a notice in accordance with section 709A(9) of the Corporations Act;
 - Unable to offer shares or failure to quote shares – Paladin is prevented from allotting and issuing the Placement shares or approval is refused or not granted to the official quotation of all of those shares on ASX, or quotation is withdrawn after being granted;
 - Regulatory action – Paladin, any of its directors or the Chief Executive Officer or Chief Financial Officer is charged with fraud or an indictable offence, any Government Agency charges or commences any court proceedings or public action against Paladin or any of its directors, or any of its directors is disqualified from managing a corporation;
 - Change in management – resignation or termination of the Chief Executive Officer or Chief Financial Officer of Paladin;
 - Timetable – any event specified in the Placement timetable is delayed for one or more business days without the prior written approval of the Joint Lead Managers;
 - Delisting – Paladin ceases to be listed on ASX or its shares are suspended from quotation by ASX for two or more than two trading days other than a trading halt in connection with the Offer; and
 - Insolvency – Paladin is, or is likely to become, insolvent.

Termination Events (2/2)

- In addition to the above, some termination events will depend on whether the Joint Lead Managers have reasonable grounds to believe that the relevant event has or could be reasonably expected to have material adverse effect on the success, settlement or marketing of the Placement, or will or is likely to give rise to a liability for the Joint Lead Managers to a contravention of any law. These include:
 - Breach – Paladin is in breach of the Placement Agreement or any of the representations or warranties given by Paladin in the Placement Agreement is not true or correct when made or taken to be made;
 - Adverse change – any adverse change, or an event that is likely to result in an adverse change, in relation to Paladin occurs;
 - Hostilities – hostilities not presently existing commence or a major escalation in existing hostilities occurs involving any one or more of Australia, the United States, the United Kingdom, any member state of the European Union or Hong Kong. In relation to the Ukraine, any significant development or escalation in the existing hostilities that has an adverse effect on the prospects of the Company (although should such an event occur, there is an obligation to enter into good faith discussions in order to determine whether amendments to the Placement terms can be agreed as an alternative to termination); and
 - Contravention of law – Paladin contravenes its Constitution or any other applicable law or the Placement or the Placement materials contravene any applicable laws.

Fees

- Each Joint Lead Manager will receive a fee for acting in their respective capacities. The fee comprises both a management fee component and an underwriting fee component, calculated in accordance with each Joint Lead Manager's respective proportion and as a percentage of the total Placement amount. Paladin may in its absolute discretion pay the Joint Lead Managers (in their respective proportions) a further incentive fee of up to an aggregate of 0.5% of the Placement amount. For further details of these fees, refer to the Appendix 3B released to ASX on the same date as this Presentation.
- If the Placement Agreement is terminated by the Joint Lead Managers, Paladin will not be obliged to pay the Joint Lead Managers any fees, costs, charges or expenses which have not yet accrued or which have not yet been incurred as at the date of termination.

Representations, Warranties and indemnity

- Paladin gives certain representations, warranties and undertakings to the Joint Lead Managers and an indemnity to the Joint Lead Managers, their affiliates and their directors, officers, employees, partners, agents and advisers, subject to certain carve-outs.

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PALADIN

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